

STATEMENT OF QUALIFICATIONS

PART I – CONTRACT SPECIFIC QUALIFICATIONS

A. CONTRACT INFORMATION

1. PROJECT TITLE AND LOCATION (City and State)

Scheduling Consultant List – Various Locations

2. ANNOUNCEMENT DATE

March 4, 2011

3. PROJECT NUMBER

DAS-11S888

B. FIRM POINT OF CONTACT

4. PROJECT REPRESENTATIVE NAME AND TITLE

Stephen Pitaniello, Managing Director

5. PRESIDENT / CEO

Julie Howard / William Goodyear

6. NAME OF FIRM

Navigant Consulting, Inc

7. TELEPHONE NUMBER

203-319-6900

8. FAX NUMBER

203-254-3929

9. E-MAIL ADDRESS

spitaniello@navigant.com

10. COUNTY

Fairfield County

11. FTID NUMBER

[REDACTED]

12. WEB ADDRESS

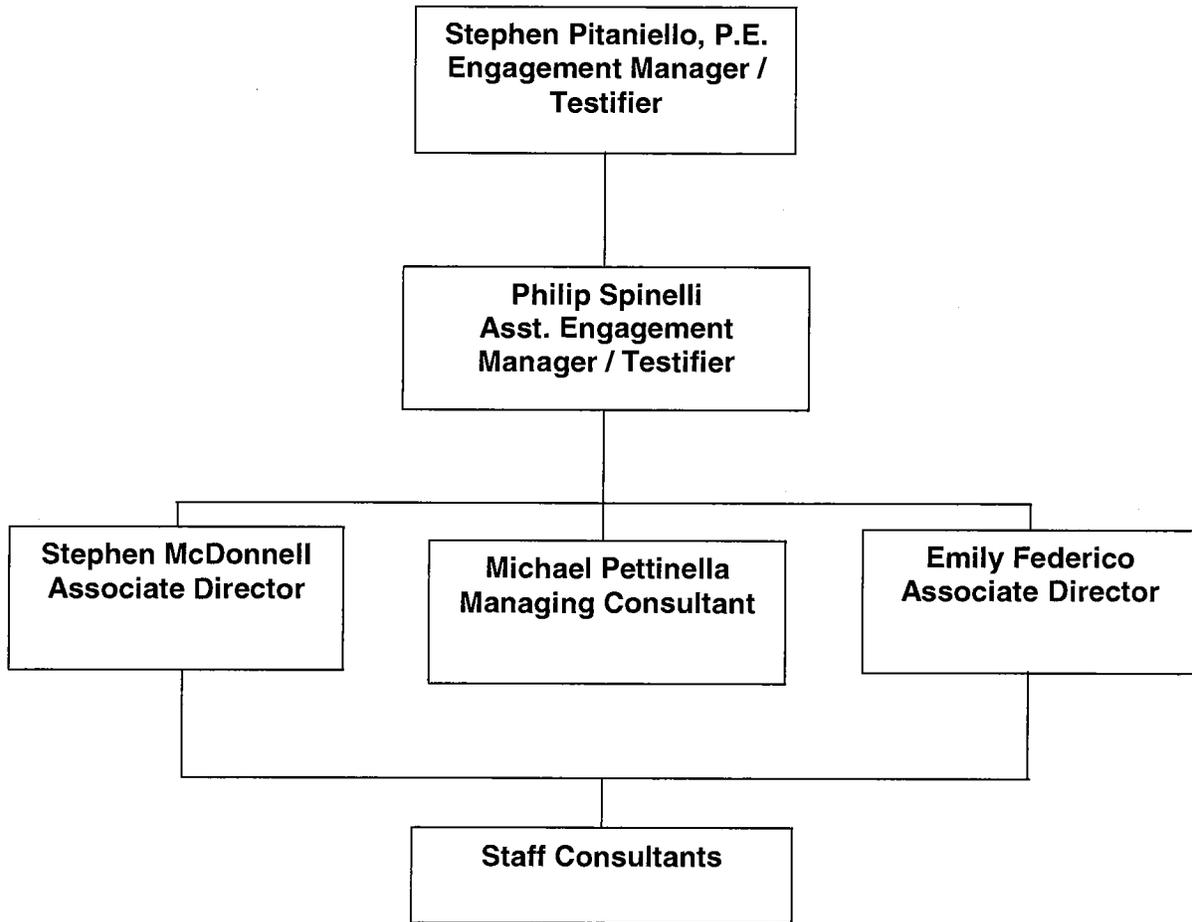
www.navigant.com

C. PROPOSED TEAM

(Complete this section for the lead firm or joint venture partners, and all key consultants.)

(Check)			13. FIRM NAME	14. ADDRESS	15. ROLE IN THIS CONTRACT
Lead Firm	JV Partner	Consultant			
a.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Navigant Consulting <input type="checkbox"/> Check if EDGE certified	140 Sherman St, Fairfield, CT 06824 <input checked="" type="checkbox"/> Check if branch office Miles from project site	Schedule Consultant
b.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> Check if EDGE certified	<input type="checkbox"/> Check if branch office	
c.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> Check if EDGE certified	<input type="checkbox"/> Check if branch office	
d.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> Check if EDGE certified	<input type="checkbox"/> Check if branch office	
e.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> Check if EDGE certified	<input type="checkbox"/> Check if branch office	
f.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> Check if EDGE certified	<input type="checkbox"/> Check if branch office	

INSERT ORGANIZATIONAL CHART BELOW OR ATTACH.



E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME Stephen Pitaniello	17. ROLE IN THIS CONTRACT Engagement Manager/Testifier	18. YEARS EXPERIENCE	
		a. TOTAL 23	b. WITH CURRENT FIRM 11

19. FIRM NAME AND LOCATION (City and State)
Navigant Consulting, Inc. – Fairfield, CT

20. EDUCATION (DEGREE AND SPECIALIZATION) BS – Mechanical Engineering MS – Systems Management	21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE) Professional Engineer – CT & CA; CFCC (Certified Forensic Claims Consultant – AACE)
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22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

(1) TITLE AND LOCATION (City and State) Manchester Community College Manchester, CT Client: DPW	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F) 1
	PROFESSIONAL SERVICES 2006	CONSTRUCTION (If applicable)	

(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm

a. **Analyzed claims made by Haynes Construction Company and its subcontractors. Analyzed schedule delays and impacts and the damage claims. Reviewed contractor and subcontractor costs reports. Provided DPW with an assessment of liability.**

Presented our expert findings regarding schedule delay and the alleged damages during mediation which reached a successful settlement.

(1) TITLE AND LOCATION (City and State) Bullard Havens RVTS Bridgeport, CT Client: DPW	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES 2004	CONSTRUCTION (If applicable)	

(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm

Analyzed claims for the DPW that were submitted by the General Contractor, Salce Contracting Associates, and various subcontractors. We performed a detailed review of the relevant project records and created an as-built schedule from the project records. Work scope highlights include:

- b.
- **Creation of an as-built schedule from contemporaneous project records due to the General Contractor's insufficient as-planned and as-built schedules;**
 - **Critical path analysis of the as-built schedule;**
 - **Manpower analysis of General Contractor and Subcontractor labor;**
 - **Evaluation of impacts due to 266 change orders; and**
 - **Issues analysis including asbestos abatement, building resequencing, manpower levels, and subcontractor coordination**
 - **Assisted the DPW with the preparation of a counterclaim.**

Prior to the start of the scheduled arbitration, we presented our findings in mediation, which reached a successful settlement.

(1) TITLE AND LOCATION (City and State) Staples High School Westport, CT Client: M.J. Daly (United Illuminating)	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F) 5
	PROFESSIONAL SERVICES 2008	CONSTRUCTION (If applicable)	

(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm

c. **Analyzed claims for extra work related to installed mechanical plumbing and HVAC systems. Reviewed contract drawings in comparison to as-built drawings. Analyzed MJ Daly's bid estimate and quantified extra costs through contemporaneous documents and actual job cost records. Analyzed the defense that the installed conditions were a result of MEP coordination.**

Also analyzed a \$5 million claim from the HVAC subcontractor for delay and extra work. Reduced the claim value based on an analysis of the planned versus actual costs and by challenging the hypothetical nature of the damage analysis and quantification.

Presented our findings in a mediation which reached a successful settlement.

(1) TITLE AND LOCATION (City and State) Charter Oak Suites and Apartments University of Connecticut Storrs, CT Client: UConn	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F) 4
	PROFESSIONAL SERVICES 2007	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input checked="" type="checkbox"/> Check if project performed with current firm
<p>d. Engaged to evaluate the Design-Builder's claims related to project delay and alleged owner scope revisions. In addition, prepared and factually supported UConn's affirmative claim against the Design-Builder for the remediation of non-code compliant design and construction.</p> <p>Presented findings at several mediation sessions with multiple defendants. The matter ultimately reached a successful settlement without the need for litigation.</p>			
(1) TITLE AND LOCATION (City and State) Johnson-Horsfall Laboratories Connecticut Agricultural Experiment Station New Haven, CT Client: DPW	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F) 3
	PROFESSIONAL SERVICES 2006	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input checked="" type="checkbox"/> Check if project performed with current firm
<p>e. Analyzed claims by Salce Contracting Associates and its subcontractors related to project delay damages. Analyzed Project records and performed a schedule delay analysis. Provided DPW with an assessment of liability and exposure. Presented our expert findings related to schedule delay and project impacts during mediation. All claims against the State were settled through the mediation.</p>			

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME Philip Spinelli	17. ROLE IN THIS CONTRACT Asst. Engagement Manager/Testifier	18. YEARS EXPERIENCE	
		a. TOTAL 17	b. WITH CURRENT FIRM 13

19. FIRM NAME AND LOCATION (City and State)
Navigant Consulting, Inc. – Fairfield, CT

20. EDUCATION (DEGREE AND SPECIALIZATION) BS- Mechanical Engineering	21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)
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22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

(1) TITLE AND LOCATION (City and State) Johnson-Horsfall Laboratories Connecticut Agricultural Experiment Station New Haven, CT Client:DPW	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F) 3
	PROFESSIONAL SERVICES 2006	CONSTRUCTION (If applicable)	

a. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm
Analyzed claims by Salce Contracting Associates and its subcontractors related to project delay damages. Analyzed Project records and performed a schedule delay analysis. Provided DPW with an assessment of liability and exposure. Presented our expert findings related to schedule delay and project impacts during mediation. All claims against the State were settled through the mediation.

(1) TITLE AND LOCATION (City and State) Adirondack Community Center Fort Drum Military Base Calcium, NY Client: Actus Lend Lease	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES 2009	CONSTRUCTION (If applicable)	

b. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm
Engaged by the Owner's Program Manager to evaluate a schedule delay and extra work claim asserted by the project's general contractor. The general contractor is alleging a 10 month delay to the construction of this residential community center caused by changed scope, unforeseen conditions and inclement weather. Analyzed the project, extra work claims and the findings of the general contractor's expert. Issued an expert report of findings.

(1) TITLE AND LOCATION (City and State) Joel Barlow High School Regional School District No. 9 Redding, CT Client: Region No. 9 Board of Education	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F) 9
	PROFESSIONAL SERVICES 2007	CONSTRUCTION (If applicable)	

c. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm
Engaged by the Region No. 9 Board of Education to evaluate several subcontractor claims related to this high school addition / renovation project. In addition evaluated the Region's damages incurred in repairing latent defects as part of a counter claim against the original general contractor. Participated in the mediation and settlement of four separate litigations in State and Federal Court.

(1) TITLE AND LOCATION (City and State) Charter Oak Suites and Apartments University of Connecticut Storrs, CT Client: UConn	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F) 4
	PROFESSIONAL SERVICES 2007	CONSTRUCTION (If applicable)	

d. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm
Engaged to evaluate the Design-Builder's claims related to project delay and alleged owner scope revisions. In addition, prepared and factually supported UConn's affirmative claim against the Design-Builder for the remediation of non-code compliant design and construction. Presented preliminary findings at several mediation sessions. The matter was settled through the mediation process.

(1) TITLE AND LOCATION (City and State) Hilltop Apartments University of Connecticut Storrs, CT Client: UConn	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i> 10
	PROFESSIONAL SERVICES 2008	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input checked="" type="checkbox"/> Check if project performed with current firm
e. Analyzed the remediation of non-code compliant design and construction defects identified after occupancy of this complex. Evaluated the remediation costs to resolve each code issue. Worked with the University's code consultants to factually support each condition and assisted the University and Counsel in preparing an affirmative claim against the Design-Builder. Supported Uconn at several mediation sessions. The matter was settled through the mediation process.			

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME Stephen McDonnell	17. ROLE IN THIS CONTRACT Associate Director	18. YEARS EXPERIENCE	
		a. TOTAL 20	b. WITH CURRENT FIRM 10

19. FIRM NAME AND LOCATION (City and State)
Navigant Consulting, Inc. – Fairfield, CT

20. EDUCATION (DEGREE AND SPECIALIZATION) BSCE, MBA	21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)
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22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

(1) TITLE AND LOCATION (City and State)	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES	CONSTRUCTION (If applicable)	
CDPW – Bullard Haven RVTS Bridgeport, CT	2009		
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm a. Professional Claims Analyst Services - Navigant Consulting was retained by the State of Connecticut Department of Public Works to provide construction claims analysis services for a \$15 million expansion and renovation project of a State vocational and technical school. The CDPW received from the General Contractor a \$3.5 million claim alleging addition costs due to schedule delays. Navigant Consulting reviewed and analyzed the General Contractors' claim and performed detailed schedule delay, manpower and issues analyses. Navigant Consulting also assisted the CDPW in the preparation of a counterclaim. Navigant Consulting presented its findings and assisted counsel with mediation, which reached a successful settlement.			
CDPW – Manchester Community College Manchester, CT	2006		1
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm b. Professional Claims Analyst Services - Navigant Consulting was retained by the State of Connecticut Department of Public Works to provide construction claims analysis services for a \$31 million construction project at a State community college. The project consisted of the new construction of several buildings housing science and computer laboratories and classroom facilities. The CDPW received from the General Contractor and five of its subcontractor's a \$4.1 million claim alleging additional costs for schedule delay and disruptions. Navigant Consulting reviewed and analyzed the claims and performed detailed schedule delay, damages, and change order analyses. Navigant Consulting presented its findings and assisted counsel with mediation of this matter.			
Giant Center Arena Harrisburg, PA	2004		
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm c. Navigant Consulting was retained on behalf of the Electrical Contractor to analyze the disruption and resultant damages incurred during the construction of the Giant Center Arena, an AHL Hockey Arena in Hershey, PA. Our analyses included a schedule analysis, issue analysis and productivity analysis to determine the causes of the excess costs incurred by this contractor. A "measured mile" analysis was performed to establish the contractor's achievable productivity versus the productivity achieved during the disrupted time period of the project. The resultant damages were presented along with our schedule and issue analyses in an expert report. The matter was ultimately settled by the parties prior to the trial's scheduled start date.			

(1) TITLE AND LOCATION (City and State) Milton Academy, Milton, MA	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES 2004	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input checked="" type="checkbox"/> Check if project performed with current firm
<p>d. Navigant Consulting was retained by counsel for the general contractor responsible for the renovation of an administrative and classroom building, the demolition of an existing administrative building, and the construction of a new student / faculty center. Navigant Consulting analyzed the contractor's as-planned schedule and the contract documents to determine if the plan was consistent with the contract requirements. Navigant Consulting then prepared an as-built schedule from the project records and subsequently performed a delay analysis to isolate and quantify the various delays to the critical path. Navigant Consulting performed a change order analysis to determine the impact of the changed work on the contractor's schedule. In addition, Navigant quantified the contractor's damages resulting from the project impacts. Navigant consulting prepared an expert report for arbitration. As the arbitration proceeded, Navigant Consulting continued to assist the contractor and counsel with exhibit, witness and cross examination preparation. The matter was settled during the arbitration.</p>			
(1) TITLE AND LOCATION (City and State) Falmouth High School Falmouth, MA	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES 2009	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input checked="" type="checkbox"/> Check if project performed with current firm
<p>e. Navigant Consulting Inc. was retained by the Town of Falmouth, MA to perform a schedule delay analysis associated with a high school renovation project. The schedule analysis was in support of the Town's litigation action against the Architect. This analysis included review of project documentation including project schedules, manpower reports, and other contemporaneous documentation and interviews with project personnel. Navigant was responsible for evaluating the cause and effect relationship between delays and construction progress. The findings of the analysis were presented in and expert report. Navigant's engagement with this matter is ongoing.</p>			

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME Emily Federico	17. ROLE IN THIS CONTRACT Associate Director	18. YEARS EXPERIENCE	
		a. TOTAL 9	b. WITH CURRENT FIRM 9

19. FIRM NAME AND LOCATION (City and State)
Navigant Consulting, Inc. – Fairfield, CT

20. EDUCATION (DEGREE AND SPECIALIZATION)
Bachelors in Industrial Engineering

21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)

22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)
PSP (Planning and Scheduling Professional – AACE)

23. RELEVANT PROJECTS *(Up to a maximum of 5 samples)*

(1) TITLE AND LOCATION (City and State) Woodland Regional High School Beacon Falls, CT Client: Regional School District No. 16	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i> 7
	PROFESSIONAL SERVICES 2006	CONSTRUCTION (If applicable)	

a. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm

Per the request of counsel, Ms. Federico performed productivity and manpower analyses in preparation for Navigant's expert testimony. Through the review of daily reports, payrolls, project correspondence, payment requisitions, project plans/ drawings and other contemporaneous documents, she was able to assist counsel in creating a mediation brief and presentation, which ultimately led to a settlement.

(1) TITLE AND LOCATION (City and State) Maxwell High School Addition and Modernization Brooklyn, NY Client: NYC School Construction Authority	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i> 8
	PROFESSIONAL SERVICES 2010	CONSTRUCTION (If applicable)	

b. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm

Ms. Federico was responsible for the coordination and preparation of change order, issue, cost and schedule delay analyses. Tasks performed include a detailed review of all change order documents, building an as-built schedule based on daily reports and payment requisitions, a review of the project issues through correspondence and other contemporaneous documents, and a total cost analysis based on the contractor's job cost reports.

In addition, Ms. Federico assisted in the preparation of a Navigant Consulting expert witness deposition as well as the depositions of plaintiff personnel. In preparation for the trial, Ms. Federico prepared a trial presentation and testimony outline for Navigant's delay experts. Ms. Federico also assisted counsel in preparing for cross examination of opposing experts. The matter ultimately settled prior to the scheduled trial date.

(1) TITLE AND LOCATION (City and State) Target Store Stamford, CT Client: Jeffrey M. Brown	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i> 6
	PROFESSIONAL SERVICES 2007	CONSTRUCTION (If applicable)	

c. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm

Navigant Consulting, Inc. was retained by counsel to analyze the total cost claim submitted by a local electrical contractor related to the construction of a new Target Store. The electrical contractor's claims included loss of productivity, delay and schedule compression.

Ms. Federico analyzed the project schedules and those prepared contemporaneously by the electrical contractor's expert. In addition, she analyzed the electrical subcontractor's records including change orders, payrolls and a job cost report provided in support of the alleged damages.

Ms. Federico assisted counsel in preparing rebuttal to the opposing schedule and productivity experts. In addition, Ms. Federico prepared Navigant's expert in offering testimony on the analyses and findings in two separate depositions. The matter ultimately settled prior to the scheduled trial date.

(1) TITLE AND LOCATION (City and State) The Osborn Rye, NY Client: The Osborn Memorial Home Association	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i>
	PROFESSIONAL SERVICES 2010	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input checked="" type="checkbox"/> Check if project performed with current firm
<p>Navigant Consulting Inc. was retained by the Owner of a continuing care retirement community to analyze over \$18 million in mechanic's liens filed by the general contractor and subcontractors related to the construction of two new buildings on the property.</p> <p>d. In preparation for mediation, Ms. Federico managed an analysis of the potential recovery on the damages put forth by the general contractor and subcontractors. In addition, Ms. Federico analyzed the additional direct costs incurred by the Owner for a counterclaim. Analyses performed included an audit of the costs claimed and/ or incurred by all parties based on the documents provided and additional documents obtained in discovery. Ms. Federico conducted an analysis of the schedule delay and related issues, including water damage remediation.</p> <p>Ms. Federico assisted counsel in the preparation of a presentation for mediation. In addition, Ms. Federico prepared Navigant's experts for depositions as well as assisted counsel in preparing for opposing expert depositions. Ms. Federico prepared a trial presentation and outline for Navigant's experts and assisted counsel in preparing for cross examination of opposing experts in trial. The matter ultimately settled prior to the scheduled trial date.</p>			
(1) TITLE AND LOCATION (City and State) Missisquoi Bay Bridge Alburg-Swanton, VT Client: Cianbro Corporation	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i>
	PROFESSIONAL SERVICES 2007	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input checked="" type="checkbox"/> Check if project performed with current firm
<p>e. Navigant Consulting Inc. was retained by the contractor in a dispute against the subcontractor responsible for the 22 drilled shaft foundations in an ongoing calendar constrained new bridge construction project. The contractor alleged that delay to planned project completion was attributed to a faulty caisson pour by the subcontractor.</p> <p>In preparation for arbitration, Ms. Federico performed an analysis which included establishing the baseline schedule and performing a detailed variance analysis of delays and mitigations on an activity by activity basis along the as-built critical path. Ms. Federico was tasked with assigning responsibility for the quantified delay to the appropriate parties. Ms. Federico assisted in the preparation of an expert report of the findings from this analysis in an expert report that was utilized in the presentation of damages by the client, ultimately leading to a settlement.</p>			

Section E: Resumes for Key Personnel Proposed for the Contract

12. Name	13. Role In This Contract	14. Years Of Experience	
Michael Pettinella	Managing Consultant	a. Total	b. With Current Firm
		4	4

15. Firm Name and Location: *(City And State)*
Navigant Consulting, Inc. – New York, NY

16. Education:	17. Professional Registration:	18. Other Professional Qualifications:
BS Chemical Engineering		

19. Relevant Projects

(1) Title and Location <i>(City and State)</i>	(2) Year Completed		
	Professional Services	Construction <i>(If Applicable)</i>	Project with Current Firm
Building Deconstruction 130 Liberty Street, New York, NY	Schedule Production, Review & Analysis	TBD (Active)	<input checked="" type="checkbox"/>
(3) Brief Description <i>(Brief Scope, Size, Cost, Etc.)</i> and Specific Role			
<p>Mr. Pettinella analyzed project delays and provided project risk management (PRM) in real-time during the demolition of a building determined to be uninhabitable following the tragic events of September 11, 2001. He created a manpower and resource loaded CPM baseline schedule and bi-weekly schedule updates in Primavera Project Management 5.0 (P5) to outline the planned work and track actual progress. He kept a detailed record of all project schedule update submissions and all corresponding supporting documentation. These schedules were submitted to the owner and have become a part of the public record for the project. He analyzed manpower levels on site in comparison with the manpower leveling in the corresponding schedule updates and tracked manpower trends to identify potential areas of delay to project completion. He worked interactively with project management to understand the strict regulatory expectations driving the delay of the project and investigated the specific details of the contract and a variety of daily reports and e-mail correspondence to identify areas where the industry standards for abatement were being exceeded unexpectedly at the expense of the contractor. He developed time extension requests to identify time loss on the project as well as apportion responsibility to the appropriate party and created detailed work product on compensable and non-compensable delay allocation to be used by the client and its attorneys in change order resolution meetings with the owner. Potential volume for change orders and additional work on this project in the range of 75 - 125% of the original contract value.</p>			

(1) Title and Location <i>(City and State)</i>	(2) Year Completed		
	Professional Services	Construction <i>(If Applicable)</i>	Project with Current Firm
Residential Building Renovation (Litigation) Arris Lofts, Queens, NY	Schedule Analysis and Claims Consulting	2008	<input checked="" type="checkbox"/>
(3) Brief Description <i>(Brief Scope, Size, Cost, Etc.)</i> and Specific Role			
<p>Mr. Pettinella performed a detailed as-built schedule analysis following the completion of the project in order to identify delays associated with a variety of impediments to obtaining temporary certificates of occupancy (TCO) on each floor of the building. The site was originally a 5-story factory in Long Island City, Queens, NY, which was renovated into an 8-story luxury condominium building. He collected and analyzed contemporaneous project documents and conducted interviews with project personnel in order to coordinate TCO delays identified in the schedule with the available project records and worked with legal representation at Peckar and Abramson in order to provide litigation support for the client relative to critical and non-critical project delay.</p>			

c	(1) Title and Location (<i>City and State</i>)	(2) Year Completed		
	Athletic Facility Construction (Litigation) Long Island University, Brooklyn, NY	Professional Services	Construction (If Applicable)	Project with Current Firm
		Schedule Analysis and Claims Consulting	2006	<input checked="" type="checkbox"/>
(3) Brief Description (<i>Brief Scope, Size, Cost, Etc.</i>) and Specific Role				
Mr. Pettinella performed a detailed as-built schedule analysis in order to identify delays to the construction of a 5-story athletic facility at the Long Island University campus in Brooklyn, NY. He collected and analyzed contemporaneous project documents in order to identify the sources of delay due to a variety of schedule impacts and analyzed design drawings in comparison to construction drawings in order to identify potential architect errors and omissions that may have contributed to delays in the early stages of design on the project.				
d	(1) Title and Location (<i>City and State</i>)	(2) Year Completed		
	Residential Building Construction -The Element 555 W 59th Street, New York, NY	Professional Services	Construction (If Applicable)	Project with Current Firm
		Schedule Analysis and Project Risk Management	2008	<input checked="" type="checkbox"/>
(3) Brief Description (<i>Brief Scope, Size, Cost, Etc.</i>) and Specific Role				
Mr. Pettinella conducted interactive status walk-throughs with building project management to identify the progress of work for a luxury condominium high-rise on Manhattan's West Side. He identified potential delays or issues within upcoming scheduled activities to relay to the project management team on site in order to provide pro-active project risk management (PRM). He also created bi-weekly to monthly project schedule updates in Primavera Project Planner (P3) to assist the construction manager. He related monthly payment applications to the active project schedule in order to determine a projected cash flow for the Owner, including the retainage distribution for the various subcontractors.				

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 1
25. TITLE AND LOCATION <i>(City and State)</i> 360 State Street New Haven, CT	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES Schedule Review & Analysis	CONSTRUCTION (if applicable)

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Becker & Becker	b. POINT OF CONTACT NAME Bruce Becker	c. POINT OF CONTACT TELEPHONE NUMBER 203-292-4990

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained by the developer/ architect to proactively monitor the Primavera P6 project schedules for the construction of a new \$180 million, green, mixed-use, high-rise building in New Haven, CT. The 360 State Street project is slated for completion in the fall of 2010. Navigant's scope includes two phases: The evaluation of the contractor's baseline schedule submission and the evaluation of the contractor's monthly schedule updates.

The elements of the baseline schedule evaluated by Navigant included its correlation with contract milestones as well as technical compliance. Technical aspects reviewed in the baseline schedule included the level of detail in respect to project complexity, types of schedule calendars used, the use of constraints, inclusion of Owner and/or Architect activities, reasonableness of activity durations, percentage of critical activities, and an assessment of logic relationships between activities, among others.

Each month, Navigant performs an evaluation of the contractor's schedule update. The reported progress against key milestones is reviewed as well as a sampling of as-built data is to ensure accuracy of reported information. Navigant performs an evaluation of the delay and current critical path versus the baseline schedule and that in the prior update. The modifications made by the contractor to the schedule and their practical effect on the schedule are identified. Those trades or specific reference to individual RFIs, CCDs, Change Orders made by the contractor that are alleged to have impacted schedule progress are identified to evaluate the affected trades and to determine validity of schedule impact assertion and quantify the impact to the critical path, if any.

In summary of its findings, Navigant develops a narrative that concisely places Owner focus on key issues for consideration including buyout, submittal process, key equipment and material deliveries, work progress etc. If required, Navigant participates, with the Owner, in the review

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
a. (1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Schedule Analyst and Claims Consultant
b. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 2
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25. TITLE AND LOCATION <i>(City and State)</i> 130 Liberty Street New York, NY	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES Schedule Production, Review & Analysis	CONSTRUCTION (if applicable)

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Lower Manhattan Development Corporation	b. POINT OF CONTACT NAME James Abadie	c. POINT OF CONTACT TELEPHONE NUMBER 212-592-6879

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting, Inc. ("NCI") was engaged by the Construction Manager, Bovis Lend Lease ("Bovis") in the fall of 2006 on the 130 Liberty Street Project. This building, which was previously owned and operated by Deutsche Bank, was significantly damaged by the collapse of the World Trade Center in the tragic events of September 11, 2001. The building is now owned by the Lower Manhattan Development Corporation ("LMDC"), an organization that was formed following the September 11 attacks to assist in the rebuilding of Lower Manhattan. Bovis was contracted to manage the building abatement and floor-by-floor deconstruction. Within the first few months of the project, Bovis experienced impacts due to the discovery of potential human remains as well as increased regulatory involvement and unprecedented abatement standards. These impacts, among others, have continued throughout the duration of the project.

The responsibilities of NCI on this project have included: schedule development and updating; active project risk management ("PRM"); delay analysis; and legal team support. NCI became Bovis' active project scheduler for 130 Liberty Street in early 2007. Since that time, NCI has created a manpower and resource loaded CPM baseline schedule and produced bi-weekly schedule updates in Primavera Project Management 5.0 (P5) to outline the planned work and track actual progress. These schedules were used in formal submissions to the LMDC and have become a part of the public record for the project.

Additionally, NCI has provided general PRM services including attendance of project status meetings with Bovis and development of formal time extension requests and time impact analyses. NCI has periodically analyzed manpower levels on site in comparison with the manpower leveling in the corresponding schedule updates in order to track manpower trends to identify potential areas of delay to project completion.

NCI has also worked interactively with project management to understand the strict regulatory expectations driving the delay of the project. This involved investigating the specific details of the contract and a variety of daily reports and e-mail correspondence to identify areas where the industry standards for abatement were being exceeded unexpectedly at the expense of Bovis. NCI has developed time extension requests to identify time loss on the project as well as apportion responsibility. This and other detailed work product has been used by Bovis and its attorneys in change order resolution meetings with the owner.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Schedule Analyst and Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 - 10) 3
25. TITLE AND LOCATION (City and State) Country Club of Darien Darien, CT		26. YEAR COMPLETED PROFESSIONAL SERVICES Schedule Development
27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Country Club of Darien	b. POINT OF CONTACT NAME Mr. Ron Kaye	c. POINT OF CONTACT TELEPHONE NUMBER 203-339-5557

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained to prepare a program schedule and individual project schedules for six (6) separate projects within this \$20 million capital improvement program. The projects included, a new staff house, a kitchen renovation and addition, swimming pool upgrades, burial of existing overhead utilities and upgrade of drainage systems, a new maintenance facility and new parking lots. Navigant Consulting review the conceptual drawings, related engineering studies and interviewed the Country Club's building committee and General Manager to create project schedules that included all design, contract bid and award, owner and construction activities. Each project was prioritized and combined into an overall program schedule that was restricted by peak seasons at the club related to golf, swimming and banquets. In addition, Navigant Consulting prepared conceptual project estimates to include all construction, design and "soft" costs for each project.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION (City and State) 140 Sherman St. - 4th Floor Fairfield, CT 06824	(3) ROLE Owners Representative
b.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 4
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25. TITLE AND LOCATION <i>(City and State)</i> Connecticut Department of Transportation – New Haven Corridor Improvement Program New Haven, CT	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES Schedule Review & Analysis	CONSTRUCTION (if applicable)

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Connecticut Department of Transportation	b. POINT OF CONTACT NAME Mr. James Connery	c. POINT OF CONTACT TELEPHONE NUMBER 860-594-2669

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained as part of an on-call contract with the Department of Transportation to assist the program manager in a quality control schedule review of a multi-phased transportation improvement program along I-95 in Connecticut estimated at over \$500 million. This operational and safety improvements project extends along a 7.2 mile route including one of Connecticut's major structures, the Pearl Harbor Memorial Bridge across the Quinnipiac River. The program consists of six independent and phased contracts providing additional travel lanes, reconfigured interchanges, a new 10-lane Pearl Harbor Memorial Bridge, a new commuter rail station and improvements to existing rail stations.

The 2,905 activity, resource loaded schedule for which Navigant Consulting conducted a quality control review primarily involved the largest two contracts. The first contract, "B", consists of the replacement of the existing Pearl Harbor Memorial Bridge with a new extradosed 10 lane signature bridge. The second contract, "E", encompasses the reconfiguration and reconstruction of 1 mile of the I-95/I-91/Route 34 Interchange. Contract "E" includes the replacement of 18 bridges, the removal of ramps and the widening of highway lanes.

Navigant Consulting's quality control review included a risk management analysis. Primavera scheduling software was utilized to observe the effect that calendars, resources, constraints and missing logic ties might have on the ability to meet the contract milestones. In concert with the schedule, Navigant reviewed all phase and stage changes in order to determine the feasibility and ease of traffic flow throughout the proposed construction. In addition, Navigant determined the critical path through the two intertwined contracts, noting sensitive areas along the path to contract completion.

Navigant Consulting presented its findings regarding the preliminary program schedule and risks identified to the CT Department of Transportation and the program manager. Following the meeting, Navigant's suggestions were taken into consideration and utilized in the program schedule update.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT

a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Schedule Analyst
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 5
25. TITLE AND LOCATION <i>(City and State)</i> Archstone Smith Cambridge Residential Boston, MA		26. YEAR COMPLETED PROFESSIONAL SERVICES Schedule Review & Analysis and Claim Development CONSTRUCTION (if applicable)
27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Archstone	b. POINT OF CONTACT NAME Mark Fetah	c. POINT OF CONTACT TELEPHONE NUMBER 212-921-5551

Navigant Consulting was retained to provide assistance to an Owner/Developer in developing a delay claim against the general contractor for the construction of 22 - story apartment building in Cambridge, MA. This claim included review of project documentation including financial records, project schedules, manpower reports, and other contemporaneous documentation, and preparation for mediation.

a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Schedule Analyst and Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 6
25. TITLE AND LOCATION <i>(City and State)</i> A.I. Prince Technical High School Hartford, CT		26. YEAR COMPLETED PROFESSIONAL SERVICES Claims Consulting
CONSTRUCTION (if applicable)		

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Connecticut Department of Public Works	b. POINT OF CONTACT NAME Richard Colbert	c. POINT OF CONTACT TELEPHONE NUMBER 860-713-5822

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained by the State of Connecticut Department of Public Works, who oversaw the expansion and renovation project of a technical high school in Hartford, CT. The expansion and renovation of this school was delayed a total of 62 weeks. The Construction Manager and multiple subcontractors each submitted delay related damages claims alleging that every day of delay experienced was the responsibility of the Department.

Navigant Consulting is currently engaged by the Department to analyze the schedule delay portion of the claims. Navigant is assisting the Department by performing a detailed review of the relevant project records and performing an as-built critical path analysis. Navigant analyzed the project's planned and as-built critical paths in the Construction Manager's P3 schedules. In addition, Navigant developed an as-built project schedule from contemporaneous project records to verify the information in the CM's schedule updates. After determining the as-built critical path, Navigant identified the actual critical delays to project performance. Concurrent with the as-built schedule analysis, Navigant performed analyses of multiple project issues including changed scope, structural issues, construction phasing, building layout conflicts, asbestos abatement, roofing revisions and manpower levels. These issue analyses were utilized to determine the Department's liability exposure for the as-built critical path delays.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
a. (1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Schedule Analyst and Claims Consultant
b. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 - 10) 7
25. TITLE AND LOCATION (City and State) Bradley Int'l Airport Windsor Locks, CT		26. YEAR COMPLETED PROFESSIONAL SERVICES Schedule Analysis
CONSTRUCTION (if applicable)		

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Connecticut Department of Transportation	b. POINT OF CONTACT NAME Mr. James Connery	c. POINT OF CONTACT TELEPHONE NUMBER 860-594-2669

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained, under its on-call claims analyst contract with the CT Department of Transportation, to analyze the baseline schedule and updates for the phased renovation and expansion of Bradley Airport. Navigant performed a technical analysis of the baseline schedule, concluding that the activities and durations were not in conformance with the project specifications. Navigant and the Department discussed its findings with the contractor in a meeting. Per the recommendation of Navigant and the request of the Department, the contractor's subsequent updates included detail within the project management specification.

Navigant continued to evaluate and assist the Department in responding to the subsequent schedule updates. Navigant's detailed analysis included the identification of the critical path and delays, added/ deleted activities and schedule logic, phase duration changes, calendar reviews and constraints. In addition, Navigant attended meetings with the Department and contractor to discuss the delays incurred as well as potential mitigation measures.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION (City and State) 140 Sherman St. - 4th Floor Fairfield, CT 06824	(3) ROLE Schedule Analyst and Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT

(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)

24. EXAMPLE PROJECT KEY NUMBER (1 - 10)
8

25. TITLE AND LOCATION <i>(City and State)</i> Princeton University, Whitman College Princeton, NJ	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES Schedule Review and Analysis	CONSTRUCTION (if applicable)

27. PROJECT OWNER'S INFORMATION

a. PROJECT OWNER Princeton University	b. POINT OF CONTACT NAME Michael Karl	c. POINT OF CONTACT TELEPHONE NUMBER 609-258-4163
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28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained by Princeton University to analyze the schedules and claims for multiple projects. One project was a \$100 Million Dormitory Complex consisting of eight connected buildings. Due to substantial change orders and RFIs, site access issues, intricate masonry stone façade and masonry productivity issues the contractor projected a 15 week delay at the time Navigant was retained.

Navigant's initial scope of work included the analysis of the baseline schedule versus the delays indicated in the project's resource loaded P5 schedule update that indicated the 15 week delay. Navigant identified the project's critical path and the delays incurred as well as re-sequencing of the planned work. Following its initial review, The University requested that Navigant perform a monthly schedule progress review on a proactive basis.

Specifically, Navigant's monthly schedule update review included an analysis of the project's critical path shifts and delay in comparison to the baseline and previous schedule updates. Any modifications to the schedule update were reviewed such as added/ deleted activities, durations, logic and calendars on a building by building and trade by trade basis. Navigant analyzed the resource usage and projections indicated in the schedules and reported any concerns to the owner. Navigant reported its findings to the university on a monthly basis and when required, met with the university and its team.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT

a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. - 4th Floor Fairfield, CT 06824	(3) ROLE Schedule Analyst and Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT

(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)

24. EXAMPLE PROJECT KEY NUMBER (1 - 10)
9

25. TITLE AND LOCATION <i>(City and State)</i> Bullard Havens RVTS Bridgeport, CT	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES Schedule Analysis and Claims Analyst	CONSTRUCTION (if applicable)

27. PROJECT OWNER'S INFORMATION

a. PROJECT OWNER CT Dept of Public Works Counsel: CT Attorney General	b. POINT OF CONTACT NAME Mr. Robert Dexter Ms. Carol Young	c. POINT OF CONTACT TELEPHONE NUMBER 860-713-5614 860-808-5090
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28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained by the State of Connecticut Department of Public Works (the "Department"), who on behalf of the State of Connecticut Department of Education (the "Agency"), oversaw a \$15 million expansion and renovation project of a State vocational and technical school. The expansion and renovation of 165,600 square-feet of facility space, consisting of six buildings, was to be performed in a phased manner based upon a schedule of building completion and the Agency's occupancy. A phased approach was not achieved, however, due to issues related to asbestos abatement, change orders, building resequencing, manpower levels, and coordination efforts by the General Contractor and its subcontractors. Much of the work in the respective buildings was performed concurrently. The Department received a \$3.5 million claim from the General Contractor for alleged additional costs due to schedule delays incurred on the project.

Navigant assisted the Department by performing a detailed review of the relevant project records and an as-built critical path analysis. Engagement highlights include:

- Analysis of the contractor's computerized baseline schedule
- Creation of an as-built schedule from contemporaneous project records due to the General Contractor's insufficient as-planned and as-built schedules;
- Critical path analysis of the as-built schedule;
- Manpower analysis of General Contractor and Subcontractor labor;
- Evaluation of impacts due to 266 change orders; and
- Issues analysis including asbestos abatement, building resequencing, manpower levels, and subcontractor coordination

Navigant also assisted the Department in the preparation of a counterclaim. Prior to the start of the scheduled arbitration, Navigant assisted and presented its findings in mediation, which reached a successful settlement.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT

a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Schedule Analyst and Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 10
25. TITLE AND LOCATION <i>(City and State)</i> The Element New York, NY		26. YEAR COMPLETED PROFESSIONAL SERVICES Schedule Analysis and Project Risk Management
CONSTRUCTION (if applicable)		

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Coalco	b. POINT OF CONTACT NAME Shoshana Isakov	c. POINT OF CONTACT TELEPHONE NUMBER 212-520-0022

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained to assist the joint venture owner of a \$200 million luxury 35-story, 400,000 square foot building with 28,000 square feet of retail space, private storage, parking garage, and community facility. Navigant's scope included the ongoing project assessment, executive oversight, schedule and contract review, scope and change management, progress analysis and cost controls and reporting.

Under its schedule review scope, Navigant conducted interactive status walk-throughs with building project management to identify the progress of work for a luxury condominium high-rise on Manhattan's West Side. Navigant identified potential delays or issues within upcoming scheduled activities to relay to the project management team on site in order to provide pro-active project risk management. Navigant created bi-weekly to monthly project schedule updates in Primavera Project Planner (P3) to assist the construction manager. In addition, the team related monthly payment applications to the active project schedule in order to determine a projected cash flow for the Owner, including the retainage distribution for the various subcontractors.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Schedule Analyst and Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

H. ADDITIONAL INFORMATION

34a. PROVIDE ANY ADDITIONAL INFORMATION REQUESTED BY THE CONTRACTING AUTHORITY. ATTACH ADDITIONAL SHEETS AS NEEDED.

Who We Are

Navigant is a publicly traded (NYSE:"NCI"), international consulting firm consisting of over 1,800 consultants providing professional services to assist clients with identifying practical solutions to the challenges of uncertainty, risk and distress across multiple industry sectors. Within Navigant resides one of the world's largest and most respected construction consulting practices in our industry. NCI provides our construction clients with a "best in class" multi-disciplined team of more than 120 construction industry experts with specialized knowledge and hands-on experience in project management, construction accounting and auditing, architecture, engineering, CPM scheduling, cost estimating, claims evaluation, and real estate consulting.

Our senior professionals are internationally recognized construction experts who are frequently called upon to provide expert testimony in federal and state courts, domestic and international arbitration and before special administrative panels on subject matters that include generally accepted construction accounting/auditing practices and cost controls, CPM scheduling methodology, design & construction management practices, and claims. A summary of our professionals' credentials is set forth in the table below.

Design & Construction	Accounting / Finance	Real Estate
<ul style="list-style-type: none">• Certified Cost Engineers• Construction Managers• Cost Estimators• CPM Scheduling Experts• Licensed Architects• Professional Engineers	<ul style="list-style-type: none">• Certified Public Accountants• Certified Business Appraisers• Certified Fraud Examiners• Chartered Financial Analysts• Quantity Surveyors• Certified Internal Auditors• Certified Management Accountants	<ul style="list-style-type: none">• Real Property Appraisers• Real Estate Brokers• LEED Certified

Our testimony credentials, combined with our experts' industry experience, provides our clients with innovative thinking and "best practices" gained from working on more than 5,000 construction projects in over 30 countries in a variety of industries.

Construction Advisory Service Offerings

Our team of construction and financial/accounting experts offer clients a comprehensive suite of construction advisory services that span the entire construction project lifecycle, addressing both the Financial & Accounting and Project Management disciplines. The chart below provides an overview of Navigant's Construction Advisory Service offerings.

Pre-Construction Services		
<ul style="list-style-type: none"> • Feasibility studies • Budget forecasting • Cash flow projections • Develop cost accounting systems & controls • Financial condition reviews 	<ul style="list-style-type: none"> • Project evaluation and monitoring • Disputes prevention • Program management • Bid reviews • Prepare program schedules 	<ul style="list-style-type: none"> • Project controls development • Pre-construction studies • Policies and procedures reviews • Develop procurement procedures • Contract development
Construction Oversight Services		
<ul style="list-style-type: none"> • Contract cost audits • Special purpose audits • Financial fact-finding • Analysis of labor inefficiency and impact • Cost determination and allocation • Recovery of general & administrative expenses • Cost estimating • Pay application reviews 	<ul style="list-style-type: none"> • Operational analysis • Management reporting • Reporting accuracy reviews • Change order management and pricing • Cost-to-complete analysis • Productivity analysis • Risk assessments • Information management • Coordinate occupancy 	<ul style="list-style-type: none"> • Project control reviews • Schedule reviews and updates • Compliance reviews • Contract administration • Contractor oversight • CPM scheduling analysis • Time impact analysis • Errors and omissions reviews • Claims analysis • Standard of care assessments
Construction Close-Out Services		
<ul style="list-style-type: none"> • Payment reconciliations • Close-out audits • Economic damages studies • Liquidated damages 	<ul style="list-style-type: none"> • Contract compliance review • Claims mitigation • Contract closeout negotiations 	<ul style="list-style-type: none"> • Dispute Resolution • Liability assessment • Assist with litigation process • Expert witness testimony

When disputes or challenges arise, clients rely on Navigant Consulting for insightful analysis of technical, schedule and cost issues, our knowledge of the industry standards of practice, and effective expert testimony and litigation support services. Our work focuses on clearly identifying the root causes and responsibility for changes, delay, acceleration, disruption and other events, and quantifying the economic damages when appropriate. Our involvement enhances our clients' decision-making capabilities regarding available dispute resolution options and can significantly reduce their financial risk and exposure.

Schedule Analysis

Our professionals are experts in the use of CPM schedule and delay analysis in the evaluation and resolution of claims. We have extensive experience in preparing and analyzing as-planned and as-built schedules, and we use these analytical tools to evaluate a project's critical path. Our analysis focuses on an objective assessment and effective quantification of project impacts, and our summary of project issues and delays provides clients with a realistic assessment of potential liability.

Cost and Damages Analysis

Our accounting and financial professionals have performed numerous construction contract audits and project control reviews for improper contract accounting, including the misappropriation of costs to contracts, misallocation of overheads, and the inclusion of unallowable costs. We have extensive experience in the pricing of claims, including field and home office overhead, cost escalation, equipment costs, and extra work, and can help our clients quantify the economic impacts attributable to a delayed or troubled project, including lost profits and increased costs claims, among others.

Standard of Care and Defective Construction Analyses

Our architectural and engineering professionals have performed numerous analyses related to the design of a project and have offer expert opinion on the professional standard of care. We have extensive experience in the analysis of the completeness, coordination and accuracy of the design drawings. Our expert opinions are derived from not only a analysis of the drawings bit from a change order, RFI and constructability analyses. Our standards of care and defect analyses are coordinated with our schedule and disruption analyses as well as our damage analyses to provide a comprehensive analysis of a potential claim.

Litigation Support/Expert Witness Testimony

While the focus of our practice is on the avoidance or early resolution of disputes, for those matters that do go to arbitration or litigation our professionals offer substantial litigation support expertise. We have extensive experience working with counsel in all phases of the litigation process, including discovery assistance, participation in strategy sessions, and review of the opposing expert's analysis. Many of our senior professionals have significant expert testimony experience in a wide range of venues, from federal and state courts to international and domestic arbitrations, mediations, and special administrative hearings.

Navigant has assisted on construction management issues and in the analysis and preparation of numerous claims involving a wide range of construction projects. We have worked for owners, architects, engineers and contractors and have analyzed large and small construction projects, including the following examples:

- | | |
|--|--|
| <input type="checkbox"/> Airports | <input type="checkbox"/> Museums |
| <input type="checkbox"/> Chemical Plants | <input type="checkbox"/> Office Buildings |
| <input type="checkbox"/> Cogeneration Facilities | <input type="checkbox"/> Parking Garages |
| <input type="checkbox"/> Condominiums | <input type="checkbox"/> Pipelines |
| <input type="checkbox"/> Convention Centers | <input type="checkbox"/> Ports / Terminals |
| <input type="checkbox"/> Correctional Facilities | <input type="checkbox"/> Power Plants |
| <input type="checkbox"/> Dams | <input type="checkbox"/> Railroad Facilities |
| <input type="checkbox"/> Hazardous Waste Remediation | <input type="checkbox"/> Schools / Universities |
| <input type="checkbox"/> Health Care Facilities | <input type="checkbox"/> Ship Building and Repair |
| <input type="checkbox"/> Highways & Bridges | <input type="checkbox"/> Sporting Complexes |
| <input type="checkbox"/> Hotels / Casinos | <input type="checkbox"/> Subway Construction |
| <input type="checkbox"/> Housing Developments | <input type="checkbox"/> Synthetic Gas Plants |
| <input type="checkbox"/> Landfills | <input type="checkbox"/> Tunnels |
| <input type="checkbox"/> Libraries | <input type="checkbox"/> Warehouses |
| <input type="checkbox"/> Military Facilities | <input type="checkbox"/> Wastewater Treatment Plants |

Through our work on numerous engagements, our personnel have gained significant experience working with records typically found on construction projects, including design data, bids and estimates, home office accounting records, field job cost records, change order pricing data, quantity and manpower reports, production productivity studies, scheduling data and many other documents. By careful analysis of these records, we help counsel and client representatives identify and organize the pertinent information needed to resolve the issues that frequently arise on construction disputes.

Navigant's extensive experience in construction management and the analysis of construction claims, combined with many of our professionals' actual field construction experience, allows us to offer the following to our clients:

- * An in-depth understanding of project management, cost control, and scheduling methods employed by a wide range of construction contractors.
- * A structured and highly detailed approach to the analysis and resolution of construction contract disputes.
- * A comprehensive understanding of the litigation process, with sensitivity to the dual role we serve as both technical advisor to counsel and expert witness.

Because the Navigant team is comprised of highly experienced professional engineers, construction managers, and certified public accountants, we are fully able to assess all aspects of the claims and perform fully integrated cost and schedule analyses.

PROPOSER AFFIRMATION AND DISCLOSURE

The Lead Firm or Joint Venture (“Proposer”) acknowledges that by signing this Statement of Qualifications, that it affirms, understands, and will abide by the requirements of Executive Order 2010-09S issued by Ohio Governor Ted Strickland. If awarded a Contract, the Proposer affirms that both the Proposer and its Consultants shall perform no services requested under the Agreement outside of the United States. The Executive Order is available at the following Web site: <http://www.governor.ohio.gov/Default.aspx?tabid=1495>.

The Proposer shall provide the locations where services under the Contract will be performed in the spaces provided below or by attachment. Failure to provide this information as part of its Statement of Qualifications will cause the Proposer to be deemed non-responsive and no further consideration will be given to its Statement of Qualifications. If the Proposer will not be using Consultants, indicate “Not Applicable” in the appropriate spaces.

- 1. Principal business location of the Proposer:

140 Sherman Street
Address

Fairfield, CT 06824
City, State, Zip

- 2. Location where services will be performed by Proposer:

140 Sherman Street
Address

Fairfield, CT 06824
City, State, Zip

Locations where services will be performed by Consultants:

Address

City, State, Zip

Address

City, State, Zip

Address

City, State, Zip

- 3. Location where state data will be stored, accessed, tested, maintained, or backed-up, by Proposer:

140 Sherman Street
Address

Fairfield, CT 06824
City, State, Zip

Locations where state data will be stored, accessed, tested, maintained, or backed-up by Consultants:

Address

City, State, Zip

Address

City, State, Zip

Address

City, State, Zip

I. AUTHORIZED REPRESENTATIVE

The foregoing is a statement of facts.

35. SIGNATURE



36. DATE

4/18/2011

37. NAME AND TITLE

Stephen Pitaniello, Managing Director

