

STATEMENT OF QUALIFICATIONS

PART I – CONTRACT SPECIFIC QUALIFICATIONS

A. CONTRACT INFORMATION

1. PROJECT TITLE AND LOCATION (City and State) Scheduling Consultant Services	
2. ANNOUNCEMENT DATE March 4, 2011	3. PROJECT NUMBER DAS-11S888

B. FIRM POINT OF CONTACT

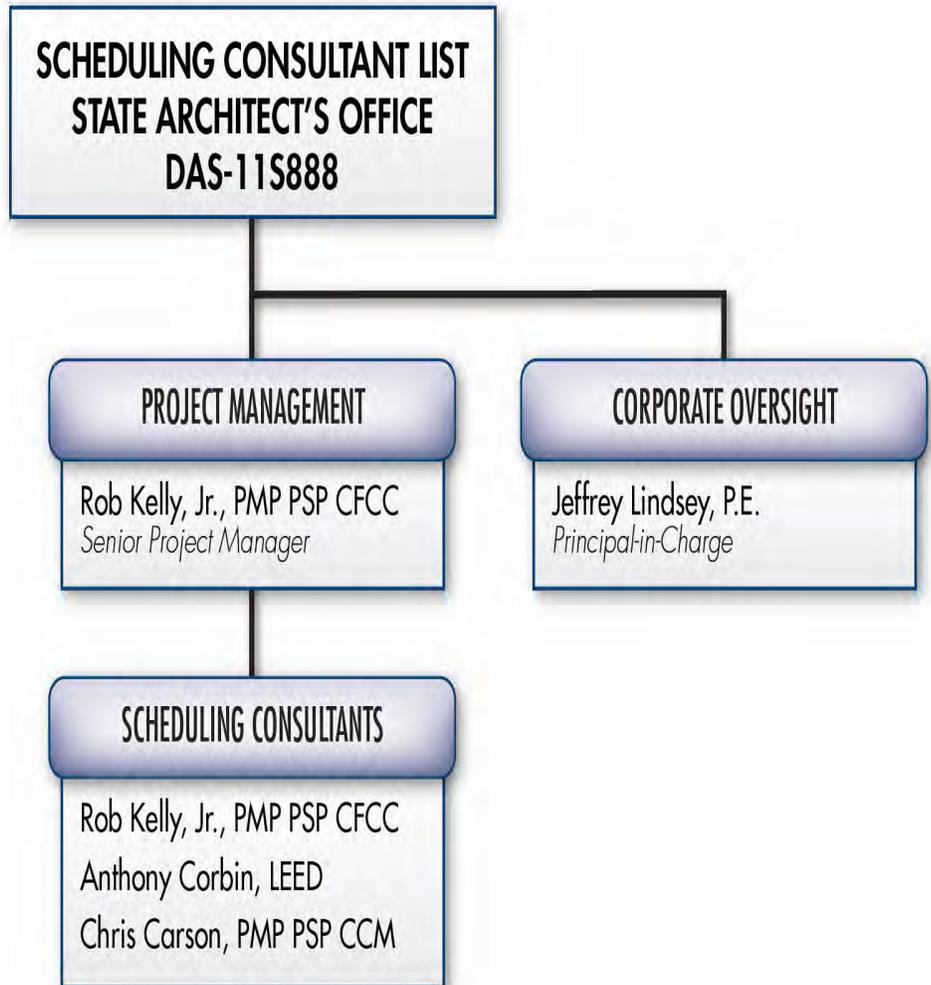
4. PROJECT REPRESENTATIVE NAME AND TITLE Robert Kelly, Jr., PSP, PMP, CFCC, Senior Project Manager		5. PRESIDENT/CEO Jeffrey W. Lindsey
6. NAME OF FIRM Alpha Corporation		
7. TELEPHONE NUMBER 614 761-2446	8. FAX NUMBER 614 761-2448	9. E-MAIL ADDRESS Rob.Kelly@alphacorporation.com
10. COUNTY Franklin	11. FTID NUMBER [REDACTED]	12. WEB ADDRESS www.alphacorporation.com

C. PROPOSED TEAM

(Complete this section for the lead firm or joint venture partners, and all key consultants.)

(Check)				13. FIRM NAME	14. ADDRESS	15. ROLE IN THIS CONTRACT
Lead Firm	JV Partner	Consultant				
a.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Alpha Corporation <input type="checkbox"/> Check if EDGE certified	84 N. High Street, Suite 1C Dublin, OH 43017 <input checked="" type="checkbox"/> Check if branch office ___ Miles from project site	SAO point of contact for all service requests; scheduling and schedule support services
b.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Alpha Corporation <input type="checkbox"/> Check if EDGE certified	21351 Ridgetop Circle, Suite 200 Dulles, VA 20166 <input type="checkbox"/> Check if branch office	Support of scheduling consultant services.
c.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Alpha Corporation <input type="checkbox"/> Check if EDGE certified	101 W. Main St., Suite 7500 Norfolk, VA 23510 <input checked="" type="checkbox"/> Check if branch office	Support of scheduling consultant services.
d.	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/> Check if EDGE certified	<input type="checkbox"/> Check if branch office	

PROJECT ORGANIZATION CHART



E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME ROBERT KELLY, JR., PMP, PSP, CFCC	17. ROLE IN THIS CONTRACT Contact Manager/Senior Scheduler	18. YEARS EXPERIENCE	
		a. TOTAL 21	b. WITH CURRENT FIRM 9

19. FIRM NAME AND LOCATION (City and State)
ALPHA CORPORATION, Dublin, Ohio

20. EDUCATION (DEGREE AND SPECIALIZATION)
BA, College of William & Mary in Virginia

21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)

22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)

PMP "Project Management Professional," from the Project Management Institute (PMI); PSP "Planning and Scheduling Professional" and Certified Forensic Claims Consultant (CFCC) from the Association for the Advancement of Cost Engineering (AACE)

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

	(1) TITLE AND LOCATION (City and State)	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
		PROFESSIONAL SERVICES	CONSTRUCTION (If applicable)	
a.	I-595 Corridor Roadway Improvement Program Dragados-USA Ft. Lauderdale, FL	On-going	On-going	1
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Roadway widening and improvements associated with converting to a private, toll-collecting facility. \$1.4b project estimate, 10 miles of interstate roadway, associated service roadways, and 8 major interchanges. Responsible for the development of the concessionaire's baseline schedule and schedule updates. Mr. Kelly was responsible for the team and effort associated with baseline schedule development.			
b.	Springfield Interchange Improvement Project - PH II/III Shirley Contracting Corporation Springfield, VA	2009	2005	
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Assistant Project Manager for \$92m phase of major highway interchange program. Responsible for support of baseline schedule and schedule update production. Time impact submissions to Owner. Post-project, hired by VDOT for independent schedule support and analysis services on \$100m Phases VI/VII of same project. Prepared and delivered PH VI/VIII presentations to Dispute Resolution Board.			
c.	University of Toledo – Ottawa House Dormitories FY06 Student Housing Complex Toledo, OH	2009	2007	2
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input type="checkbox"/> Check if project performed with current firm Four-building, \$41m dormitory project shut down during construction due to undersized structural steel design. Determination of project status, development of approved and agreed-to recovery schedule. 23 prime contractors. Mr. Kelly responsible for recovery schedule development, coordination with all prime contractors, and negotiation of recovery impacts. Performed a Summit Consulting Services.			
d.	Repairs to the State of Ohio Computer Center The Ohio Department of Administrative Services Columbus, OH	1998	1995	4
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input type="checkbox"/> Check if project performed with current firm Management and administration of \$8m repairs to this O DAS facility. Scheduled development for contractor bidding. Control, management and coordination of schedule and updates throughout timeline of project.			
e.	Jackson City School District The Ohio School Facilities Commission Toledo, OH	2003	2003	
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input type="checkbox"/> Check if project performed with current firm Temporary construction management services and contractor claim negotiation on three in-progress projects of a five project, \$45m program. Project schedule development, contractor participation and performance management, along with claim receipt/review/negotiation for impacts to date.			

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME JEFFREY W. LINDSEY	17. ROLE IN THIS CONTRACT Principal-in-Charge	18. YEARS EXPERIENCE	
		a. TOTAL 35	b. WITH CURRENT FIRM 25

19. FIRM NAME AND LOCATION (City and State)
ALPHA CORPORATION, Dulles, Virginia

20. EDUCATION (DEGREE AND SPECIALIZATION) B.S./1974/Civil Engineering; M.B.A./1979/Finance	21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE) P.E. / C O, DC, DE, FL, L A, MA, MD, MS, NC, N J, OH, VA, WA, WI, WV / Civil Engineering
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22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)
Seminars: Value Engineering, CPM Scheduling, Claims Analysis

Mr. Lindsey has over **35 years of construction management, claims analysis, engineering and contracting experience** including **20 years at the supervisory/management level** and six years working for contractors as a project engineer and project manager on building projects in excess of \$1- billion. Responsibilities have included construction management, cost estimating, **CPM scheduling**, design, cost control and **evaluation of change orders and construction claims**. Has particular expertise in construction performance administration and evaluation including the use of CPM schedules for project monitoring and **evaluation of construction claims nationwide and internationally**. He has more than **15 years experience working with Primavera P3 Scheduling software** to schedule project activities, track and update progress, measure performance, compare budget vs. actual costs during job progress and target activities which require critical attention. His experience includes participation in successful resolution of claims totaling over \$800-million in value. Mr. Lindsey is also an active **member of several disputes review boards nationwide**, where he serves as **Chairman or Panel Member**.

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

a.	(1) TITLE AND LOCATION (City and State) Doral City Hall Doral, Florida	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
		PROFESSIONAL SERVICES 2011	CONSTRUCTION (If applicable) 2011	7
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm As Principal-in-Charge is providing oversight of scheduling services during the construction of a three-story, 62,000 GSF core-shell office building built on a 1.8-acre site, which will be LEED Silver certified. Alpha is providing the full baseline schedule with monthly updates and reports.			
b.	(1) TITLE AND LOCATION (City and State) IDC for Management Schedule and Claims Analysis Services for Various Navy Installations, NAVFAC EFA Chesapeake	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
		PROFESSIONAL SERVICES 2002	CONSTRUCTION (If applicable) 2002	5
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Principal-in-Charge for construction claims analysis, CPM scheduling , change order reviews, project management oversight, and contractor negotiations associated with construction of Navy facilities at various installations. Issues have included delays, additional work, differing site conditions, submittal reviews and processing, etc. Assignments include Building 56 Renovation; DEA National Training Center; and Transportation Maintenance Facility, NRL.			
c.	(1) TITLE AND LOCATION (City and State) Advanced Measurement Laboratory, NIST, Gaithersburg, MD	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
		PROFESSIONAL SERVICES 2004	CONSTRUCTION (If applicable) 2004	8
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Principal-in-Charge during construction of a state of the art five-building complex with 512,000-square-feet of laboratories and offices. He was responsible for oversight of the team, performing project controls, cost control, field documentation and relocation scheduling and management. Also responsible for the review of the Contractor's CPM schedule to provide the Government assurance that the project would finish on time and on budget.			
d.	(1) TITLE AND LOCATION (City and State) Anacostia Waterfront Initiative District Department of Transportation Washington, DC	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
		PROFESSIONAL SERVICES On-going	CONSTRUCTION (If applicable) On-going	10
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm The 1st phase under this project involves replacement of the 11 th Street Bridge, (design-build contract), as well as design and construction of the Riverwalk pedestrian trail system and other capital improvements along the Anacostia Waterfront. The 2nd major phase involves replacement of the Fredrick Douglass Memorial Bridge and reconstruction of significant portions of the South Capitol Street corridor. Principal-in-Charge for development of standardized Project Controls processes for management of the program with emphasis on scheduling and budgetary monitoring. We are monitoring and updating the Program Schedule and providing schedule data for reporting to DDOT on the Program schedule and budget status.			

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME ANTHONY CORBIN, LEED Green Associate	17. ROLE IN THIS CONTRACT Scheduler	18. YEARS EXPERIENCE	
		a. TOTAL 3	b. WITH CURRENT FIRM 3

19. FIRM NAME AND LOCATION (City and State)
ALPHA CORPORATION, Dublin, Ohio

20. EDUCATION (DEGREE AND SPECIALIZATION) B.S. / Civil Engineering	21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)
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22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)

Mr. Corbin has provided schedule and claims analysis on different types projects, including college dormitories, bridges, and K-12 facilities. He has direct construction management experience, having worked on-site performing project scheduling and other control functions on two major mall projects and one hospital project. He is an active member of the Association for the Advancement of Cost Engineering, currently serving as a Chapter Director (elect) and as the Chair of the Membership Committee for the ACE Southwestern Ohio Chapter. Mr Corbin has also been involved with the Project Management Institute (PMI), having made contributions to the Scheduling Best Practices manual. Mr. Corbin is certified LEED - Green Associate

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

(1) TITLE AND LOCATION (City and State)	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES	CONSTRUCTION (If applicable)	
New Ravenna High School, Ohio School Facilities Commission, OSFC, Columbus Ohio	2011	2010	
a. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Scheduler/Analyst. Assisted in the analysis of time-related claims for a additional compensation. Effort involved review of project schedules, both planned and actual, in support of identifying criticality, time impact, etc. Also focused on schedule-related concept of disruption and acceleration. Reviewed project records, toured the project site, and interviewed project personnel. Litigation on-going. The project involved the construction of a new high school in Ravenna, Ohio.			
Ottawa House, University of Toledo Dormitories, University of Toledo, Toledo Ohio:	2009	2007	2
b. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Scheduler/Analyst. Assisted in development of alternative dispute resolution position for University to take in response to defendant's position. Process involved delay and recovery costs claimed for project shutdown associated with design flaws. Effort substantially based upon schedule status and analysis. The project involved the construction of four new structures which were to be dormitories.			
The North Eastern Ohio Regional Sewer District, NEORS, Cleveland Ohio	2010	2010	
c. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Scheduler/Analyst. Assisted in the preparation of the analysis of claims for delay and improper termination. Effort involved the review of project schedules and analysis, review of opposing expert's schedule analysis, and creation of partial as-built schedule. The effort also included review of all project records and official filings to date. Litigation on-going. The project involved a municipal sewer tunneling project in northeastern Ohio.			
Route 123 Occoquan River Bridge, Virginia Department of Transportation, Occoquan, Virginia:	2009	2007	
d. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Scheduler/Analyst. Assisted in analysis of and response to general contractor's delay and disruption claims made against the Virginia Department of Transportation. In-depth period by period schedule analysis to determine actual time impact in comparison to impact claimed. The project involved the construction of a new replacement bridge over the Occoquan River.			

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME CHRISTOPHER CARSON, PSP, PMP, CCM	17. ROLE IN THIS CONTRACT Senior Scheduler	18. YEARS EXPERIENCE	
		a. TOTAL 36	b. WITH CURRENT FIRM 8

19. FIRM NAME AND LOCATION (City and State)
ALPHA CORPORATION, Norfolk, VA

20. EDUCATION (DEGREE AND SPECIALIZATION) 4 years of 5 year Masters Program / 1972 / Mechanical Engineering	21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE) 2006/Planning & Scheduling Professional, AACE, VA 1995 - 2006/Primavera P3eC & SureTrak Certifications
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22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)
Organizations: Association for the Advancement of Cost Engineering (AACE), Member of Claims & Dispute Resolution Committee; Project Management Institute (PMI) College of Scheduling, Deputy Director, Scheduling Excellence Initiative (SEI) Best Practices & Guidelines Project
Technical Paper & Presentations: "Claims Analysis Nested in Schedule Updates", presented at national conferences AACE and PMI College of Scheduling
Seminars Presented: Construction Management Association of America (CMAA) Webinars: "Baseline Schedules, Part 1 and Part 2" Associated General Contractors (AGC) Seminars, "Project Management", "Creating As-Planned Schedules", "Use of CPM Schedules" Cities of Richmond and Newport News, Virginia, "Change Management, Audits, & Project Controls"
Experience: Mr. Carson has 34 years of experience in educational, municipal and commercial projects, buildings as well as infrastructure and site work; including projects with complex phasing and stringent time constraint requirements. He has a strong background in construction project management and estimating, combined with skills in critical path method scheduling, time impact studies, change order review, and claims preparation, defense, negotiation and resolution.

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

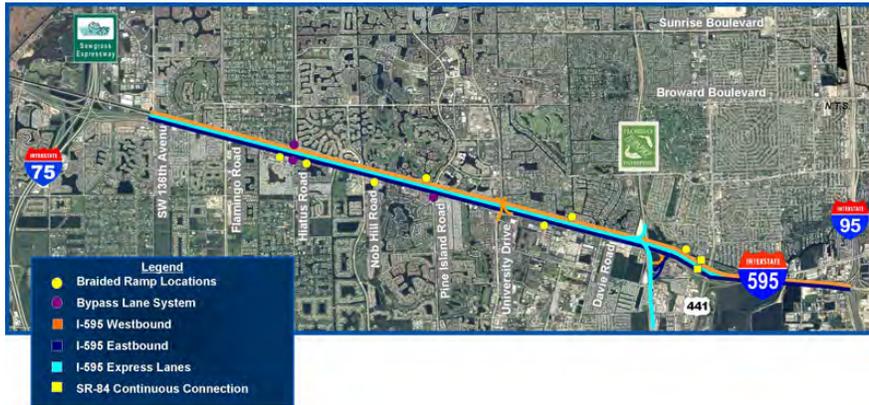
a.	(1) TITLE AND LOCATION (City and State) Doral City Hall Scheduling Services Doral, Florida	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
		PROFESSIONAL SERVICES 2011	CONSTRUCTION (If applicable) 2011	7
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm As Project Controls Manager is providing oversight of scheduling services during the construction of a \$21 million, three-story, 62,000 GSF core-shell office building built on a 1.8-acre site, which will be LEED Silver certified. Alpha is providing the full baseline schedule with monthly updates and reports.			
b.	(1) TITLE AND LOCATION (City and State) Aerial Delivery and Field Services Training Center, Ft. Lee, Richmond, VA	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
		PROFESSIONAL SERVICES 2005	CONSTRUCTION (If applicable) 2005	9
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm As Scheduling Manager was responsible for providing scheduling support to the Contractor during construction of New \$40 million, two story, structural steel frame, metal stud and brick veneer façade building with classrooms, parachute labs, auditoriums, multi-media and state-of-the-art communications and intranet. Oversaw preparation of bid and baseline schedules, monthly schedule updates, short interval planning look-ahead schedules and the preparation of recovery and acceleration schedules.			
c.	(1) TITLE AND LOCATION (City and State) APM Container Terminal Suffolk, VA	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
		PROFESSIONAL SERVICES 2009	CONSTRUCTION (If applicable) 2009	N/A
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE As Project Controls Manager, developed master schedule with conflict milestones and three levels of management reporting, and oversee importing of eight general contractor schedules into P3eC master schedule. Review multi-prime contractor updated schedules, Requests for Equitable Adjustment, analyze time impact analyses, perform internal time impact analyses, Alpha Corporation provided CM services on this \$500 million multi-model project.			
d.	(1) TITLE AND LOCATION (City and State) High Performing Green Building Modernization for the Wayne Aspinall Federal Building, Grand Junction, CO	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
		PROFESSIONAL SERVICES On-going	CONSTRUCTION (If applicable) On-going	N/A
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Corporate Director of Project Controls responsible for the design and development of the initial planning project schedule , including meetings with the project team to establish design and construction sequences, resource availability, durations, phasing to accommodate temporary relocation and construction to incorporate program needs, as well as design of the project controls necessary to meet American Reinvestment Recovery Act (ARRA) requirements.			

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 1
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25. TITLE AND LOCATION <i>(City and State)</i> I-595 Corridor Roadway Improvement Program Ft. Lauderdale, FL	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES On-going	CONSTRUCTION (if applicable) On-going

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER ACS Dragados-Macquarie Partnership	b. POINT OF CONTACT NAME Bernardo Palicio	c. POINT OF CONTACT TELEPHONE NUMBER (305) 423-7600

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*



The I-595 Corridor Roadway Improvement Program is a \$1.7 billion contract between the Florida Department of Transportation and ACS Dragados-Macquarie Partnership. The contract, consisting of financing, design, construction, operation and maintenance of the roadway linking Ft. Lauderdale and Miami with the State's west coast, anticipates 5-years of construction (while maintaining 140,000 cars per day), and maintaining the roadway for 30 years thereafter. The construction scope of work includes ten miles of interstate roadway, widening of roadway profile, construction of reversible toll lanes, and nine roadway interchanges.

Alpha Corporation was hired by Dragados-USA, the lead contractor for construction, to **develop and maintain the project schedule**. Rob Kelly, Alpha Corporation's Dublin, OH branch manager and Senior Project Manager, mobilized the baseline development effort in March 2009. He worked with the vast team of designers, construction managers and contractors to determine elements of scope and constraints for this major project for which design had only just begun. Applying FDOT-imposed milestones and other significant design and permit expectations, he determined the sequence of work upon which the baseline schedule would be based. Using this sequence of work, a team of schedule engineers were mobilized under Mr. Kelly's direction, for the purposes of activity development, resource estimating, and ultimately, **baseline schedule production**.

Baseline production was challenged by the contemporaneous design development process. Alpha's schedule development had to balance real progress on schedule development with the ever-changing design of the actual work elements. At times, the schedule team was asked to support consideration of alternative design concepts, in order to identify the time-related cost of those options. All the while, FDOT had a contract-requirement for the submission of a detailed CPM baseline schedule by the end of June 2009, as a pre-requisite requirement to the planned construction Notice to Proceed date at the end of July 2009.

In spite of the difficulties faced by the schedule development team, the **detailed CPM schedule** was submitted to FDOT July 9th, and FDOT issued Notice to Proceed with construction on July 30th 2009.

Rob Kelly returned to Dublin, OH to continue Alpha's efforts there, and Alpha Corporation has since July 2009 been responsible for the schedule development and update maintenance on this major roadway project.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
a. (1) FIRM NAME Alpha Corporation	(2) FIRM LOCATION <i>(City and State)</i> Dublin, OH	(3) ROLE Project planning and CPM baseline schedule development; schedule maintenance

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 2
25. TITLE AND LOCATION <i>(City and State)</i> FY06 Student Housing (Ottawa House) University of Toledo Toledo, OH	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2008	CONSTRUCTION (if applicable) 2005

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER University of Toledo	b. POINT OF CONTACT NAME Lauri A. Engel, Asst. General Counsel	c. POINT OF CONTACT TELEPHONE NUMBER 419-530-8411

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

The FY06 Student Housing project (Ottawa House) at the University of Toledo was a four-dormitory, \$41m project, started in late 2003, with a completion requirement enabling student occupancy in Fall 2005.

In August 2004, as a result of a structural design not meeting seismic requirements, the project was faced with the prospect of a shutdown or a re-sequencing to accommodate re-design of the structural steel. The 23 prime contractors on the project were frustrated with the project scheduling effort to date. The ability to complete the project before Fall 2005 was in great doubt. We were tasked with assessing project status and recommending alternatives for project completion.



Our services initially identified general recovery options, based upon **evaluation of the project schedule**. As a result of finding and demonstrating insufficient project scheduling, Rob Kelly, Alpha Corporation's Dublin OH branch manager and Senior Project Manager, was tasked with **developing a recovery schedule** which planned all remaining work within the contract period. Our recovery schedule efforts were conducted in cooperation with the contractors. The team-building experienced through **cooperative scheduling** provided a productive environment for us to then meet with the contractors to develop reasonable impact costs associated with both the delay experienced on the project through the shut down, and the impact of acceleration to complete on time.

Our successful development of a recovery schedule on a project with 23 prime contractors demonstrates our knowledge and capability to develop reasonable, agreeable and enforceable schedules, even under problem project circumstances.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Alpha Corporation (as Summit Consulting)	(2) FIRM LOCATION <i>(City and State)</i> Dublin, Ohio	(3) ROLE CPM schedule evaluation; recovery schedule development; impact coordination mtgs with contractors

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 3
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25. TITLE AND LOCATION <i>(City and State)</i> Jackson City School District Jackson City, OH	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2003	CONSTRUCTION (if applicable) 2004

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Jackson City School District The Ohio School Facilities Commission	b. POINT OF CONTACT NAME Steven Anderson, former Superintendent	c. POINT OF CONTACT TELEPHONE NUMBER 740-286-6442

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

In 2002, the Jackson City School District undertook a \$57m capital improvement program, which included two new elementary schools, a new high school, and the renovation of a middle school. In February 2003, after having experienced problems associated with the Construction Manager in charge of the program, the District and the OSFC contracted for our construction management services while a provider for permanent CM services were acquired.



Upon mobilization, project administration and controls were found to be substandard. No baseline schedule had ever been agreed-to. Six months into the project, there was no accepted method to plan or report upon project status. Rob Kelly, Jr., Alpha's Dublin, OH branch manager and Senior Project Manager, was responsible for **development of project schedules** agreeable to the multiple prime contractors. The schedules were used for overall **status reporting**, as well as for **two-week look-ahead activity planning**. We instituted other primary project control functions such as submittal, RFI, change order and claim resolution processes. We were able to negotiate impact costs and resolution of long-standing change items, which along with a realistic and **cooperatively-developed CPM schedule**, regenerated contractor confidence in the project.

We were able to re-establish planning and controls of the program within eight weeks. The OSFC and Jackson City School District then located a permanent Construction Manager replacement for the completion of the district construction program. Two years later, we were invited to attend the District celebration of program completion.

28. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
a. (1) FIRM NAME Alpha Corporation (as Summit Consulting)	(2) FIRM LOCATION <i>(City and State)</i> Dublin, Ohio	(3) ROLE Schedule development; weekly updates to schedule; status reporting

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 4
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25. TITLE AND LOCATION <i>(City and State)</i> The State of Ohio Computer Center Columbus, OH	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 1997	CONSTRUCTION (if applicable) 1993

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Ohio Dept. of Computer Svcs. / Ohio Dept. of Admin. Svcs.	b. POINT OF CONTACT NAME Mr. Steve Lutz former interim State Architect of Ohio	c. POINT OF CONTACT TELEPHONE NUMBER 614-466-6290

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

The State of Ohio Computer Center project, located in Columbus, was a \$60,000,000 data center project completed in 1993. The facility was designed to house over \$300,000,000 of mainframe computer equipment for thirteen different state agencies and departments. The successful operation of these computer systems depends upon maintaining a constant temperature around 70-degrees F and 55% relative humidity.

Soon after construction was complete and the building was occupied, the facility began to experience problems, including significant interior moisture. The original project team was unable to correct the problems. Rob Kelly, Jr., Alpha's Dublin OH branch manager and Senior Project Manager, was a part of the team used by the State for support of dispute resolution. In a rare scenario, the State of Ohio was on the claimant's side for this project.

In addition to support of the State's claim against responsible parties involved with the original design and construction, we were tasked with providing design and construction administration services in support of the rehabilitation project. **Rob Kelly, Jr.** was responsible for the **development of a project schedule** to be used for competitive bidding of the rehabilitation project. Mr. Kelly was then responsible for **maintaining the project schedule** through construction, for both contract or performance and department coordination. Construction was planned by department space, and column-bay to column-bay, within department spaces. The schedule was accurate to within one day of the plan, to the benefit of both the contractors and department/tenants.

Ohio now has a computer center functioning without building envelope problems. The remediation work was completed, on budget and on schedule, without interruption to on-going computer operations. The dispute, likewise, was resolved successfully for the State.



29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
a. (1) FIRM NAME Alpha Corporation (as Summit Consulting)	(2) FIRM LOCATION <i>(City and State)</i> Dublin, Ohio	(3) ROLE Schedule development and maintenance; contractor coordination; owner coordination; project administration, dispute resolution support

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 5
25. TITLE AND LOCATION <i>(City and State)</i> IDC for Management Support Services for Various Navy Installations MD, DC, VA	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2000	CONSTRUCTION (if applicable) 2000

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER NAVFAC, EFA Chesapeake Washington, DC	b. POINT OF CONTACT NAME Mr. Billy Johnson (Now with Dept. of Homeland Security)	c. POINT OF CONTACT TELEPHONE NUMBER Tel. #: (301) 877-8593

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*
Under a task order contract, Alpha has been providing a variety of construction and post-construction phase services including:

- **Project Management Oversight**
- **Construction documentation review**
- **CPM scheduling**
- **Technical and constructibility reviews**
- **Relocation management services**
- **Evaluation of Change Orders and pay requests**
- **Analysis and evaluation of contractor claims**
- **Expert Testimony**



Navy facilities under this contract **include office, institutional, industrial, maintenance, and laboratory**. Completed or ongoing assignments include:

- **Renovation of Building 56**, U.S. Naval Observatory, Washington, DC: Complete interior and exterior renovation of 2-story, 100,000 square foot building wood-framed building for administrative and operations use. Construction included extensive structural, mechanical, electrical, fire alarm and security systems, and finish work. Alpha performed project management oversight, **review of contractor's initial CPM schedule and monthly updates**, evaluation of contract changes and analysis of contractor's request for additional time and compensation.
- **Malcolm Grow Hospital**, Andrews Air Force Base, Camp Springs, MD: \$100 million renovation and expansion of an existing 6-story hospital facility, including emergency room addition. The project included substantial interior demolition in the existing facility requiring asbestos abatement. Alpha's role included project management oversight, **review of contractor's initial CPM schedule and monthly updates**, and evaluation of contract changes.
- **Relocation of Marine Corps Battalion**, Marine Corps Base, Quantico, VA: Project entailed the relocation of the Chemical, Biological Incident Reaction Force Battalion from Camp Lejeune, North Carolina to Quantico, Virginia. Alpha provided relocation management services including **development of the program CPM schedule** for the construction and relocation activities.
- **Drug Enforcement Agency National Training Center**, Quantico, VA: \$50 million construction of new training center to consolidate training for all Drug Enforcement Agency agents. Project included construction of two (2) buildings for housing, dining/kitchen facilities, administration, training and operations, sitework and landscaping. Alpha provided project management oversight, **review of contractor's initial CPM schedule and monthly updates**, evaluation of contract changes and analysis of the contractor's request for additional time and compensation.
- **Health Care Clinic**, Quantico, VA: New construction of 200,000 square foot structural steel framed medical facility. Project included extensive electrical, mechanical, controls, medical systems and finish work. Alpha's services included project management oversight, **review of the contractor's initial CPM schedule and monthly updates**, and analysis of the contractor's request for additional time.
- **Advanced Systems Integration Laboratory**, Naval Air Station, Patuxent River, MD: Construction of new 100,000 square foot testing laboratory and administration facility. The contract included installation of state-of-the-art electrical, mechanical and testing systems. Alpha provided project management oversight, **review of the contractor's initial CPM schedule and monthly updates** and evaluation of contract changes.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
a. (1) FIRM NAME Alpha Corporation	(2) FIRM LOCATION <i>(City and State)</i> Dulles, Virginia	(3) ROLE CPM schedule development, maintenance, analysis

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 6
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25. TITLE AND LOCATION <i>(City and State)</i> Construction Scheduling and Claims Analysis Services Statewide, Maryland	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2010	CONSTRUCTION (if applicable) 2010

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Maryland Department of General Services,	b. POINT OF CONTACT NAME Carl Fox (PSTC) Stephen Gilliss (MD School for Deaf)	c. POINT OF CONTACT TELEPHONE NUMBER (410) 767-4472 (410) 767-4675

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*
 Under a task order contract with the Maryland Department of General Services, Alpha has been providing support services in the areas of **CPM Schedule development** and **monthly update review** and **claims analysis** on large, complex capital construction projects. Recent projects include the following:

Public Safety and Training Center Expansion, Carroll County, MD: New \$20 million police and correctional training facility plus the renovation of two buildings, including a Driver Training Facility and Firearms Training Facility, along with classroom, gymnasium, foodservice and administrative areas. The contractor submitted numerous compensable time extensions claims due to delays.

Alpha provided the following services:

- **Development of a detailed as-built construction schedule.** Reviewed project documentation to create a 1300 activity as-built schedule and cross referenced as-built schedule activities to claim and change order numbers, project phase numbers, and CSI division numbers.
- **Development of an adjusted baseline schedule for use in time impact analysis.** Alpha identified significant discrepancies in the contractor's baseline schedule due and created an adjusted baseline schedule and then updated it for each month of the project for use in time impact analysis.
- **Analyzed** over 251 Contractor proposed **change orders**.
- **Analyzed** 16 Contractor CPM schedule **monthly updates**.
- **Performed time impact analysis on contractor claims** using contemporaneous adjusted monthly updates and change order fragments.
- Prepared and presented analysis report, supported by 239 exhibits.
- Attended and **participated in negotiation sessions** with the owner, legal counsel, contractor, and contractor's scheduling consultant

Maryland School for the Deaf, Frederick, MD: A new \$3.4 million cafeteria and student center building, which included of a new one-story cafeteria, two asphaltic concrete pavement sections for automobile traffic, parking bays and heavy delivery vehicles. The new cafeteria and student center is located on the existing site of Barry Hall, which was demolished. Alpha has provided the following services:

- **Reviewed and analyzed the contractor's cost loaded baseline CPM schedule** containing 287 administrative and construction activities and reviewed seven monthly updates and narrative reports. Analyzed and reviewed the baseline construction schedule for compliance with contractual requirements; completeness and clarity; reasonableness of activity durations; validity of activity interdependencies and accuracy of project calendars.
- **Verified** that the **schedule duration** was within the Contract Duration and that all milestones dates conformed to Contract requirements.
- Verified that all specified required constraints were accurately included and that the schedule was **accurately cost loaded**.
- **Analyzed the reasonableness of the critical path and the flow of the work;** verified that there were no conflicts or over-resource loading between concurrent activities; and analyzed and provided re-sequencing recommendation for out-of-sequence activities.
- For each schedule review Alpha has **produced a narrative report** detailing the current progress of the project and qualitative and quantitative reports to support Alpha's schedule analysis. Alpha scheduling personnel also participated in **schedule review meetings** and have taken a lead role identifying requirements for reviewing schedule resubmissions.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
a. (1) FIRM NAME Alpha Corporation	(2) FIRM LOCATION <i>(City and State)</i> Dulles, Virginia	(3) ROLE CPM schedule development, maintenance, analysis

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 7
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25. TITLE AND LOCATION <i>(City and State)</i> Doral City Hall Scheduling Doral, Florida	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2011	CONSTRUCTION (if applicable) 2011

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER City of Doral	b. POINT OF CONTACT NAME Mr. Walter Aguilar	c. POINT OF CONTACT TELEPHONE NUMBER Tel: (304) 520-2437

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

The City of Doral, City Hall is located in the financial district of the City of Doral area, and includes select offices and prominent local businesses. This project involves the design and construction of a \$21 million, three-story, 62,000 GSF core-shell office building consisting of a structural steel frame, architectural precast panels, and built-up roofing. The office building will be adjacent to a three-level parking structure with up to 249 spaces. The 99,500 GSF CIP/PSI structure will include architectural concrete panels and some structural concrete panel skin.



The new City Hall will be built on a 1.8-acre site at the corner of Northwest 53rd Terrace and 83rd Avenue. It will be a LEED Silver-certified facility once complete, with many of the points to be earned during the construction process by the contractor's means and methods.

The work commenced on January 6th, 2011, with an anticipated duration of 11 months.

Alpha, as a subconsultant to the Contractor, is providing CPM scheduling services including the following:

- Review project plans and specifications, gain familiarity with site conditions, client operations, and project interfaces;
- Facilitate a schedule development meeting with the project team to review sequencing and means and methods, including a risk workshop during the session, providing an outline schedule approved for further elaboration into the detailed schedule;
- **Design and develop the full detailed baseline schedule** and obtain approval by client;
- Review project documentation, schedules, and issue files, ascertain the effects of design changes, site conditions, construction problems and delays on the interim and final completion dates;
- **Provide update and Critical Path analysis of the project schedule** on a monthly basis (approximately 11 months, using trending and completion prediction analysis, as well as monitoring risk items and performing new risk assessment with each update; and
- Production of an Alpha Management Schedule Report (MSR) monthly, providing summary level feedback about performance of the project.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
a. (1) FIRM NAME Alpha Corporation	(2) FIRM LOCATION <i>(City and State)</i> Norfolk, Virginia	(3) ROLE CPM schedule development, maintenance, analysis

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 8
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25. TITLE AND LOCATION <i>(City and State)</i> NIST Advanced Measurement Laboratory (AML) Project Gaithersburg, MD	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2003	CONSTRUCTION (if applicable) 2004

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER National Institute of Standards & Technology	b. POINT OF CONTACT NAME Mr. Chris Conley	c. POINT OF CONTACT TELEPHONE NUMBER (301) 975-6596

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*
 The project features the **construction of five major blocks of laboratories** linked together by circulation and service spine which also connects the new buildings with the present campus. Center point of the complex is the Cleanroom Building 215, housing clean room laboratories for micro electronic science. Flanking the center lobby are two Instrument laboratory blocks, Building 216 and 217, each containing laboratories for precision engineering, in organic analysis, atomic physics and ceramic science. Below the courtyards adjacent to the existing buildings are two below grade Metrology laboratory blocks. These laboratories are sensitive to thermal variations or building vibrations. Metrology West, Building 219, houses laboratories for metrology and sensor systems. Metrology East, Building 218, includes facilities for electricity, surface metrology, mass analysis, spectroscopy, vacuum and electron analysis. Approximately 200 offices for scientists form the two levels of the north and south of the Instrument laboratory blocks. The project also includes site development.



Alpha personnel, as part of a construction management team, provided a comprehensive range of services including:

For base building construction phase Alpha personnel performed the following tasks:

- **Construction oversight** for both **base building** construction phase, and **building fit-out** and **move-in phase** of this project. For base building construction phase Alpha personnel developed and implemented QA management plan that included procedures for collection, documentation, distribution, and follow-up action for field observation reports, non-compliance reports, and daily inspection reports. For the Building fit-out phase, Alpha personnel developed and implemented project specific procedures establishing requirements, controls and performance measures for mechanical, electrical and rigging activities and general relocation work.
- Provided comprehensive **scheduling services** including evaluation of Contractor's **5,600 activity baseline schedule**, review of monthly schedule updates, and written analysis and recommendations for approval or rejection of Contractor submitted time impacts;
- **Reviewed change order requests**, developed Independent Government Estimates (IGE's) and estimated costs associated with electrical work, service modules, feeders, cables and cooling towers;
- Implemented project wide documentation control system using **Primavera Expedition** to administer 2,500 submittals, 3,400 RFI's, 500 change orders, 4,700 QA reports, 780 QC reports, 400 non-compliance notices, and 300 sets of meeting minutes with action items;
- Performed **earned-value analysis** on a schedule-of-values totaling over 3,000 payment items. Reviewed Contractor's monthly payment requisition for billed amount, administered QA evaluation efforts for confirming approved work-in-placed and compiled findings in a written document to Owner with recommendations for approval or for changes.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Alpha Corporation	(2) FIRM LOCATION <i>(City and State)</i> Dulles, Virginia	(3) ROLE Scheduling, Construction Management

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 9
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25. TITLE AND LOCATION <i>(City and State)</i> Aerial Delivery and Field Services Training Center, Ft. Lee Richmond, VA	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2004	CONSTRUCTION (if applicable) 2004

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER U.S. Army Corps of Engineers, Norfolk District	b. POINT OF CONTACT NAME Ms. Candace Michener	c. POINT OF CONTACT TELEPHONE NUMBER (804) 765-3979

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

This project involved construction of a new \$40-million two-story, slab on grade, steel frame structure with metal stud exterior walls and brick veneer, metal roofing, and extensive interior finishes, constructed for the U.S. Army Corps of Engineers. The scope of work included the following:



- Construction of 2 story, structural steel frame, metal stud and brick veneer facade building with classrooms, parachute labs, auditoriums, multi-media and state-of-the-art communications and intranet.
- Construction of a 100' structural steel parachute drying tower with metal panel walls and elaborate hoists for parachutes.
- Site development, including storm water management, installation of storm, water, sewer and gas utilities, with an outfall storm water detention pond.
- Incorporation of multiple changes, including adding two large multi-stall bathrooms when project was 60% complete.
- Providing **Time Impact Analyses** to predict the impacts from multiple design changes due to changes in Army Corps of Engineer in-house designs, including increasing sizes of restrooms from small single user bathrooms to large multi-user toilet rooms when facility was 80% complete.

Alpha personnel performed as the Contractor's Representative. Specific duties included:

- **Design and development of cost and resource loaded baseline schedule**
- **Preparation of weekly updates**
- **Preparation of short interval planning look-ahead schedules and recovery & acceleration schedules**
- **Preparation of what-if time impact analysis for change management**
- **Claims avoidance and risk management consulting**

Alpha also met with the construction team to identify delay events that affected the planned completion time, and worked out sequencing and manpower needs to accommodate scope of work changes, providing cost reports for billing purposes in the ACOE's SDEF format to incorporate into their RMS system.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
a. (1) FIRM NAME Alpha Corporation	(2) FIRM LOCATION <i>(City and State)</i> Norfolk, Virginia	(3) ROLE Scheduling

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 10
25. TITLE AND LOCATION <i>(City and State)</i> The Anacostia Waterfront Initiative Washington, DC	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES On-going	CONSTRUCTION (if applicable) On-going
27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER District Department of Transportation	b. POINT OF CONTACT NAME Mr. Said Cherifi	c. POINT OF CONTACT TELEPHONE NUMBER 202-671-2800
28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT <i>(Include scope, size, and cost)</i>		

The project involves program management oversight of the planning, design, and construction of various transportation improvements as part of the revitalization of the Anacostia River Waterfront, which runs through the District of Columbia, and making its long-neglected parks, environment and infrastructure a national priority. The vision of the AWI is of a clean and vibrant waterfront with parks, recreation uses and urban waterfront settings – places for people to meet, relax, encounter nature and experience the heritage of the waterfront neighborhoods.

Alpha Corporation's on-site project management personnel are providing **on-going project controls services** as part of the Program Management Consultant team including:

- **Preparation of monthly status reports**
- **Maintenance and updating of the Master Program Schedule**
- **Preparation of Additional Schedules as Required**
- **Review of Design and Construction Schedules, including cost and resource allocations**
- **Maintenance of the Program Budget and integration with the Master Schedule**
- **Maintenance and updating of the Program Controls Manual**



The first phase under this project involves the replacement of the 11th Street Bridge, being handled under a design-build contract, as well as design and construction of the Riverwalk pedestrian trail system and other capital improvements along the Anacostia Waterfront. The second major phase involves the replacement of the Frederick Douglass Memorial Bridge and reconstruction of significant portions of the South Capitol Street corridor. Alpha was involved in development of standardized Project Controls processes for management of the program with emphasis on scheduling and budgetary monitoring. We are **monitoring and updating the Program Schedule** and providing schedule data for reporting to DDOT on the Program schedule and budget status.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Alpha Corporation	(2) FIRM LOCATION <i>(City and State)</i> Dulles, Virginia	(3) ROLE Scheduling, Project Controls

G. KEY PERSONNEL PARTICIPATION IN EXAMPLE PROJECTS

30. NAMES OF KEY PERSONNEL (From Section E, Block 12)	31. ROLE IN THIS CONTRACT (From Section E, Block 13)	32. EXAMPLE PROJECTS LISTED IN SECTION F (Fill in "Example Projects Key" section below before completing table. Place "X" under project key number for participation in same or similar role.)												
		1	2	3	4	5	6	7	8	9	10			
Rob Kelly, Jr. PMP PSP CFCC	Schedule planning, development and maintenance	X	X	X	X									
Jeffrey W. Lindsey, P.E.	Principal-in-Charge	X					X	X	X	X	X			
Anthony Corbin	Schedule planning, development and maintenance				X									
Christopher Carson, PMP, PSP CCM	Schedule planning, development and maintenance									X			X	

33. EXAMPLE PROJECTS KEY

NO.	TITLE OF EXAMPLE PROJECT (FROM SECTION F)	NO.	TITLE OF EXAMPLE PROJECT (FROM SECTION F)
1	I-595 Corridor Roadway Improvement Program, Ft. Lauderdale, FL	6	Construction Scheduling and Claims Analysis Services, Statewide, Maryland
2	FY06 Student Housing Project, University of Toledo	7	Doral City Hall Scheduling Doral, Florida
3	Jackson City School District / OSFC	8	NIST Advanced Measurement Laboratory (AML) Project, Gaithersburg, MD
4	State of Ohio Computer Center	9	Aerial Delivery and Field Services Training Center, Ft. Lee, Richmond, VA
5	US Dept of Defense - OICC/ROICC, NAS, NAWC	10	The Anacostia Waterfront Initiative Washington, DC

H. ADDITIONAL INFORMATION

34a. PROVIDE ANY ADDITIONAL INFORMATION REQUESTED BY THE CONTRACTING AUTHORITY. ATTACH ADDITIONAL SHEETS AS NEEDED.

ALPHA CORPORATION EXPERIENCE AND CAPABILITIES

Alpha Corporation, an ENR Top 100 CM/PM firm, brings to the State Architect's Office (SAO) a unique combination of corporate and individual qualifications relevant to the schedule consultant scope of work. Our capability and credibility in this area are anchored in our long-standing successful practice in the construction industry as professional engineers, construction managers, chief estimators, schedulers and expert claims analysts.

Alpha's Dublin, Ohio office will provide and manage the scheduling consulting services to the SAO under this contract. Additional support, should such be needed, will be provided via personnel in other Alpha Corporation offices.

CPM scheduling has been an integral part of Alpha Corporation's consulting services since the firm's inception. Project scheduling has been provided during the design phase for development of initial schedule and project duration, and planning of critical project activities; the construction phase for monitoring of construction activities, analysis of changed conditions and delays and evaluation of their impact on project completion; and the post-construction phase for close-out of projects.

Our proven approach to scheduling in all phases of a project is aimed to:

- Develop and maintain a realistic schedule to be used for both planning and payment purposes;
- Ascertain the effects of design changes, site conditions, construction problems and delays on the interim and final completion dates;
- Provide analysis with accurate information and practical scheduling know-how to evaluate construction performance and project risk;
- Contemporaneously create a concise, historical record of actual project events for use in the analysis of delays, extensions of time, and/or additional cost assessments.

Our credibility and advanced expertise in the theoretical and practical aspects of scheduling has prompted many public and private owners to retain Alpha for training services in this specialized field. Our schedulers have assisted owners and contractors alike to implement project control tools to manage organizational functions and development programs or to manage project specific assignments.

Our qualifications include efforts for many schedule consultant efforts for various State of Ohio agencies, such as the SAO. As claims evaluators, we draw upon direct experience in both owner and contractor positions, to guide our understanding of the issue(s) and our application of claims knowledge, in order to bring about successful resolution.

We pledge full commitment of all necessary resources in meeting your requirements.

H. ADDITIONAL INFORMATION (continued)

34b. PROVIDE ANY ADDITIONAL INFORMATION REQUESTED BY THE CONTRACTING AUTHORITY. ATTACH ADDITIONAL SHEETS AS NEEDED.

PROPOSER AFFIRMATION AND DISCLOSURE

The Lead Firm or Joint Venture ("Proposer") acknowledges that by signing this Statement of Qualifications, that it affirms, understands, and will abide by the requirements of Executive Order 2010-09S issued by Ohio Governor Ted Strickland. If awarded a Contract, the Proposer affirms that both the Proposer and its Consultants shall perform no services requested under the Agreement outside of the United States. The Executive Order is available at the following Web site: http://www.governor.ohio.gov/Default.aspx?tabid=1495.

The Proposer shall provide the locations where services under the Contract will be performed in the spaces provided below or by attachment. Failure to provide this information as part of its Statement of Qualifications will cause the Proposer to be deemed non-responsive and no further consideration will be given to its Statement of Qualifications. If the Proposer will not be using Consultants, indicate "Not Applicable" in the appropriate spaces.

- 1. Principal business location of the Proposer:

84 N. High Street, Suite 1C Dublin, OH 43017
Address City, State, Zip

- 2. Location where services will be performed by Proposer:

84 N. High Street, Suite 1C Dublin, OH 43017
Address City, State, Zip

Locations where services will be performed by Consultants:

Not Applicable Not Applicable Applicable
Address City, State, Zip
Not Applicable Not Applicable Applicable
Address City, State, Zip
Not Applicable Not Applicable Applicable
Address City, State, Zip

- 3. Location where state data will be stored, accessed, tested, maintained, or backed-up, by Proposer:

84 N. High Street, Suite 1C Dublin, OH 43017
Address City, State, Zip

Location where state data will be stored, accessed, tested, maintained, or backed-up, by Consultants:

Not Applicable Not Applicable Applicable
Address City, State, Zip
Not Applicable Not Applicable Applicable
Address City, State, Zip
Not Applicable Not Applicable Applicable
Address City, State, Zip

I. AUTHORIZED REPRESENTATIVE
The foregoing is a statement of facts.

35. SIGNATURE

Handwritten signature of Philios Angelides

36. DATE
April 19, 2011

37. NAME AND TITLE

Philios Angelides, P.E., Senior Vice President

STATEMENT OF QUALIFICATIONS

1. PROJECT NUMBER (If any)
DAS-11S888

PART II – GENERAL QUALIFICATIONS

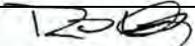
(If a firm has branch offices, complete for each specific branch office seeking work.)

2a. FIRM (OR BRANCH OFFICE) NAME Alpha Corporation				3. YR ESTABLISHED 1979	4. FTID NUMBER [REDACTED]
2b. STREET 84 N. High Street, Suite 1C				5. OWNERSHIP	
				a. TYPE Corporation	
2c. CITY Dublin	2d. STATE OH	2e. ZIP CODE 43017	2f. COUNTY Franklin	b. EDGE CERTIFICATION STATUS N/A	
6a. POINT OF CONTACT NAME AND TITLE Robert Kelly, Jr., Senior Project Manager			6b. PRESIDENT/CEO Jeffrey Lindsey	7. NAME OF FIRM (If Block 2a is a branch office.) Alpha Corporation	
6c. TELEPHONE NUMBER 614 761-2446		6d. E-MAIL ADDRESS Rob.kelly@alphacorporation.com			
8a. FORMER FIRM NAME(S) (If any) N/A				8b. YR ESTABLISHED N/A	8c. FTID NUMBER N/A

9. EMPLOYEES BY DISCIPLINE				10. PROFILE OF FIRM'S EXPERIENCE AND ANNUAL AVERAGE REVENUE FOR LAST 5 YEARS		
a. Function Code	b. Discipline	c. No. of Employees		a. Profile Code	b. Experience	c. Revenue Index Number (see below)
		(1) LICENSED	(2) NON-LICENSED			
02	Administrative			A06	Airports; Terminals and Hangars	6
08	CADD Technician		A09		Anti-Terrorism/Force Protection	4
12	Civil Engineer		B02		Bridges	4
14	Computer Programmer			C10	Commercial Bldg; Shopping Centers	2
15	Construction Inspector		C11		Community Facilities	4
16	Construction Manager			C13	Computer Facilities; Computer Service	2
18	Cost Engineer/Estimator		C15		Construction Management	8
38	Land Surveyor			C18	Cost Estimating; Cost Eng. & Analysis	4
48	Project Manager		1	D04	Design-Build – Preparation of RFP's	3
53	Scheduler		1	E02	Educational Facilities; Classrooms	2
57	Structural Engineer			E06	Embassies and Chanceries	2
				G01	Garages; Vehicle Maintenance Facilities	3
	Other Employees			H01	Harbors; Piers; Ship Terminal Facilities	5
	Accountants			H07	Highways; Streets; Airfield Paving; Lots	5
				H08	Historical Preservation	3
				H09	Hospital and Medical Facilities	4
				H11	Housing (Residential, Multi-Family)	1
				I01	Industrial Bldgs; Manufacturing Plants	2
				J01	Judicial and Courtroom Facilities	3
				L01	Laboratories; Medical Research Facility	4
				L04	Libraries; Museums; Galleries	3
				O01	Office Buildings; Industrial Parks	5
Tot		2				

11. ANNUAL AVERAGE PROFESSIONAL SERVICES REVENUES OF FIRM FOR LAST 2 YEARS <i>(Insert revenue index number shown at right)</i>		PROFESSIONAL SERVICES REVENUE INDEX NUMBER	
a. Work for this Contracting Authority	1	1. Less than \$100,000	6. \$2 million to less than \$5 million
b. Other State Work (see instructions)	6	2. \$100,000 to less than \$250,000	7. \$5 million to less than \$10 million
c. Total State Work	6	3. \$250,000 to less than \$500,000	8. \$10 million to less than \$25 million
		4. \$500,000 to less than \$1 million	9. \$25 million to less than \$50 million
		5. \$1 million to less than \$2 million	10. \$50 million or greater

12. AUTHORIZED REPRESENTATIVE
The foregoing is a statement of facts.

a. SIGNATURE 	b. DATE April 19, 2011
c. NAME AND TITLE Rob Kelly, Jr., Senior Project Manager	

STATEMENT OF QUALIFICATIONS

1. PROJECT NUMBER (If any)
DAS-11S888

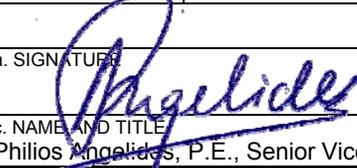
PART II – GENERAL QUALIFICATIONS

(If a firm has branch offices, complete for each specific branch office seeking work.)

2a. FIRM (OR BRANCH OFFICE) NAME Alpha Corporation				3. YR ESTABLISHED 1979	4. FTID NUMBER [REDACTED]
2b. STREET 21351 Ridgetop Circle, Suite 200				5. OWNERSHIP	
				a. TYPE Corporation	
2c. CITY Dulles	2d. STATE VA	2e. ZIP CODE 20166	2f. COUNTY Loudon	b. EDGE CERTIFICATION STATUS N/A	
6a. POINT OF CONTACT NAME AND TITLE Philios Angelides, P.E., Senior Vice President				6b. PRESIDENT/CEO Jeffrey Lindsey	
6c. TELEPHONE NUMBER 703-450-0800				6d. E-MAIL ADDRESS pangelides@alphacorporation.com	
7a. NAME OF FIRM (If Block 2a is a branch office.) N/A					
8a. FORMER FIRM NAME(S) (If any) N/A				8b. YR ESTABLISHED N/A	8c. FTID NUMBER N/A

9. EMPLOYEES BY DISCIPLINE				10. PROFILE OF FIRM'S EXPERIENCE AND ANNUAL AVERAGE REVENUE FOR LAST 5 YEARS		
a. Function Code	b. Discipline	c. No. of Employees		a. Profile Code	b. Experience	c. Revenue Index Number (see below)
		(1) LICENSED	(2) NON-LICENSED			
02	Administrative		16	A06	Airports; Terminals and Hangars	6
08	CADD Technician		2	A09	Anti-Terrorism/Force Protection	4
12	Civil Engineer	4	11	B02	Bridges	4
14	Computer Programmer		1	C10	Commercial Bldg; Shopping Centers	2
15	Construction Inspector		19	C11	Community Facilities	4
16	Construction Manager	2	5	C13	Computer Facilities; Computer Service	2
18	Cost Engineer/Estimator			C15	Construction Management	8
38	Land Surveyor	1	1	C18	Cost Estimating; Cost Eng. & Analysis	4
48	Project Manager	4	4	D04	Design-Build – Preparation of RFP's	3
53	Scheduler	5	11	E02	Educational Facilities; Classrooms	2
57	Structural Engineer	4	3	E06	Embassies and Chanceries	2
				G01	Garages; Vehicle Maintenance Facilities	3
	Other Employees			H01	Harbors; Piers; Ship Terminal Facilities	5
	Accountants	1	4	H07	Highways; Streets; Airfield Paving; Lots	5
				H08	Historical Preservation	3
				H09	Hospital and Medical Facilities	4
				H11	Housing (Residential, Multi-Family)	1
				I01	Industrial Bldgs; Manufacturing Plants	2
				J01	Judicial and Courtroom Facilities	3
				L01	Laboratories; Medical Research Facility	4
				L04	Libraries; Museums; Galleries	3
				O01	Office Buildings; Industrial Parks	5
Tot		21 77				

11. ANNUAL AVERAGE PROFESSIONAL SERVICES REVENUES OF FIRM FOR LAST 2 YEARS (Insert revenue index number shown at right)		PROFESSIONAL SERVICES REVENUE INDEX NUMBER			
a. Work for this Contracting Authority	1	1. Less than \$100,000	6. \$2 million to less than \$5 million		
b. Other State Work (see instructions)	6	2. \$100,000 to less than \$250,000	7. \$5 million to less than \$10 million		
c. Total State Work	6	3. \$250,000 to less than \$500,000	8. \$10 million to less than \$25 million		
		4. \$500,000 to less than \$1 million	9. \$25 million to less than \$50 million		
		5. \$1 million to less than \$2 million	10. \$50 million or greater		

12. AUTHORIZED REPRESENTATIVE The foregoing is a statement of facts.	
a. SIGNATURE 	b. DATE April 19, 2011
c. NAME AND TITLE Philios Angelides, P.E., Senior Vice President	

STATEMENT OF QUALIFICATIONS

1. PROJECT NUMBER (If any)
DAS-11S888

PART II – GENERAL QUALIFICATIONS

(If a firm has branch offices, complete for each specific branch office seeking work.)

2a. FIRM (OR BRANCH OFFICE) NAME Alpha Corporation				3. YR ESTABLISHED 1979	4. FTID NUMBER [REDACTED]
2b. STREET 101 West Main Street, Suite 7100				5. OWNERSHIP	
2c. CITY Norfolk		2d. STATE VA	2e. ZIP CODE 23510	2f. COUNTY City of Norfolk	a. TYPE Corporation
6a. POINT OF CONTACT NAME AND TITLE Philios Angelides, P.E., Senior Vice President				6b. PRESIDENT/CEO Jeffrey Lindsey	
6c. TELEPHONE NUMBER 703-450-0800		6d. E-MAIL ADDRESS pangelides@alphacorporation.com			
8a. FORMER FIRM NAME(S) (If any) N/A				7b. YR ESTABLISHED N/A	7c. FTID NUMBER N/A
7. NAME OF FIRM (If Block 2a is a branch office.) Alpha Corporation					

9. EMPLOYEES BY DISCIPLINE				10. PROFILE OF FIRM'S EXPERIENCE AND ANNUAL AVERAGE REVENUE FOR LAST 5 YEARS		
a. Function Code	b. Discipline	c. No. of Employees		a. Profile Code	b. Experience	c. Revenue Index Number (see below)
		(1) LICENSED	(2) NON-LICENSED			
02	Administrative		1	A06	Airports; Terminals and Hangars	6
08	CADD Technician		1	A09	Anti-Terrorism/Force Protection	4
12	Civil Engineer	1		B02	Bridges	4
14	Computer Programmer			C10	Commercial Bldg; Shopping Centers	2
15	Construction Inspector		26	C11	Community Facilities	4
16	Construction Manager	1	2	C13	Computer Facilities; Computer Service	2
18	Cost Engineer/Estimator			C15	Construction Management	8
38	Land Surveyor			C18	Cost Estimating; Cost Eng. & Analysis	4
48	Project Manager		3	D04	Design-Build – Preparation of RFP's	3
53	Scheduler		10	E02	Educational Facilities; Classrooms	2
57	Structural Engineer			E06	Embassies and Chanceries	2
				G01	Garages; Vehicle Maintenance Facilities	3
	Other Employees			H01	Harbors; Piers; Ship Terminal Facilities	5
	Accountants			H07	Highways; Streets; Airfield Paving; Lots	5
				H08	Historical Preservation	3
				H09	Hospital and Medical Facilities	4
				H11	Housing (Residential, Multi-Family)	1
				I01	Industrial Bldgs; Manufacturing Plants	2
				J01	Judicial and Courtroom Facilities	3
				L01	Laboratories; Medical Research Facility	4
				L04	Libraries; Museums; Galleries	3
				O01	Office Buildings; Industrial Parks	5
Tot		243				

11. ANNUAL AVERAGE PROFESSIONAL SERVICES REVENUES OF FIRM FOR LAST 2 YEARS (Insert revenue index number shown at right)		PROFESSIONAL SERVICES REVENUE INDEX NUMBER		
a. Work for this Contracting Authority	1	1. Less than \$50,000 2. \$50,000 to less than \$100,000 3. \$100,000 to less than \$200,000 4. \$200,000 to less than \$300,000 5. \$300,000 to less than \$400,000	6. \$400,000 to less than \$500,000 7. \$500,000 to less than \$600,000 8. \$600,000 to less than \$700,000 9. \$700,000 to less than \$800,000 10. \$800,000 to less than \$900,000	11. \$900,000 to less than \$1,000,000 12. \$1,000,000 to less than \$2,000,000 13. \$2,000,000 to less than \$5,000,000 14. \$5,000,000 to less than \$10,000,000 15. \$10,000,000 or greater
b. Other State Work (see instructions)	6			
c. Total State Work	6			

12. AUTHORIZED REPRESENTATIVE
The foregoing is a statement of facts.

a. SIGNATURE 	b. DATE April 19, 2011
c. NAME AND TITLE Philios Angelides, P.E., Senior Vice President	