

STATEMENT OF QUALIFICATIONS

PART I – CONTRACT SPECIFIC QUALIFICATIONS

A. CONTRACT INFORMATION

1. PROJECT TITLE AND LOCATION (City and State)

Claims Analysis / Dispute Resolution Consultant List – Various Locations

2. ANNOUNCEMENT DATE

March 4, 2011

3. PROJECT NUMBER

DAS-11D888

B. FIRM POINT OF CONTACT

4. PROJECT REPRESENTATIVE NAME AND TITLE

Stephen Pitaniello, Managing Director

5. PRESIDENT / CEO

Julie Howard / William Goodyear

6. NAME OF FIRM

Navigant Consulting, Inc

7. TELEPHONE NUMBER

203-319-6900

8. FAX NUMBER

203-254-3929

9. E-MAIL ADDRESS

spitaniello@navigant.com

10. COUNTY

Fairfield County

11. FTID NUMBER

[REDACTED]

12. WEB ADDRESS

www.navigant.com

C. PROPOSED TEAM

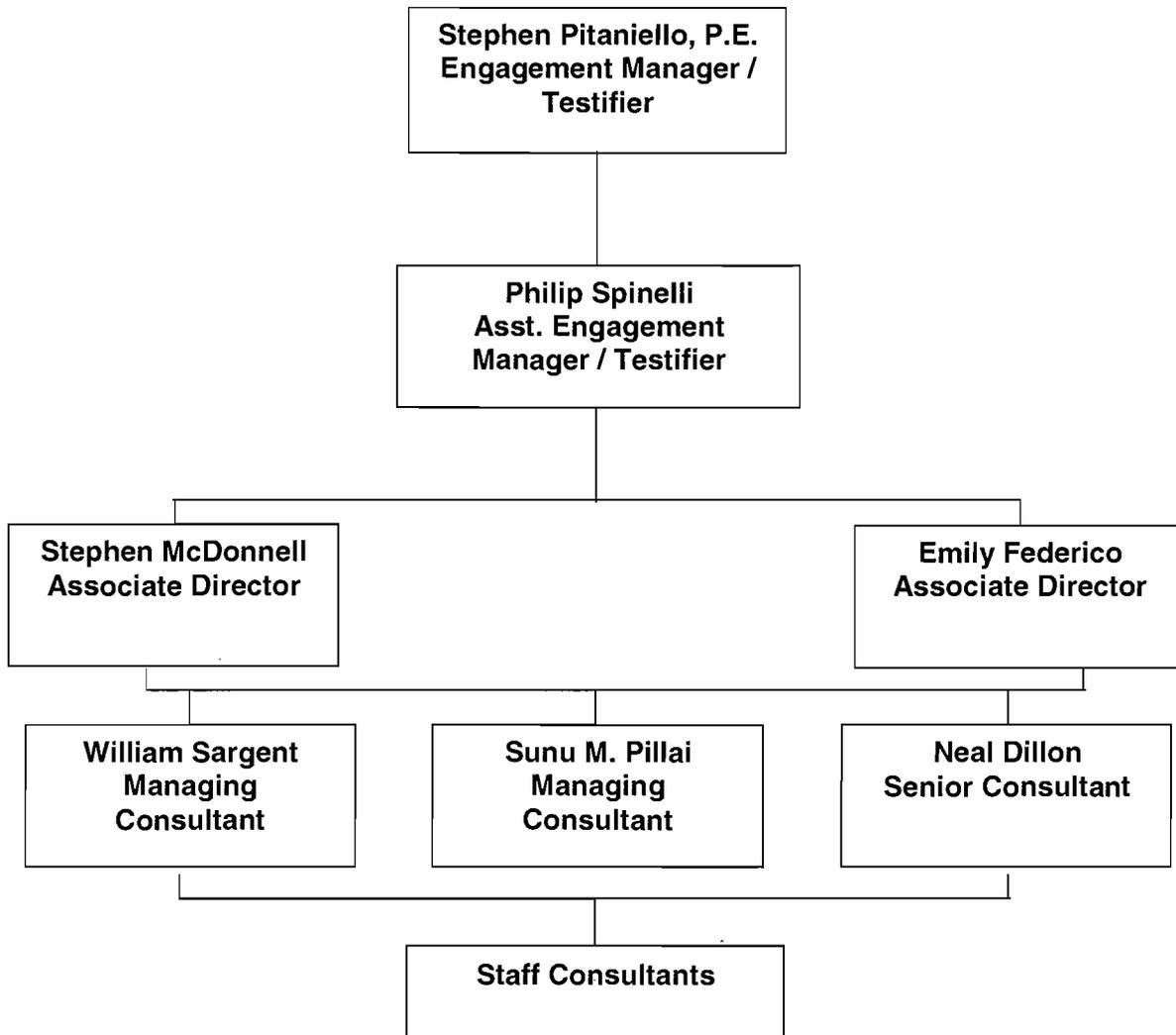
(Complete this section for the lead firm or joint venture partners, and all key consultants.)

(Check)				13. FIRM NAME	14. ADDRESS	15. ROLE IN THIS CONTRACT
Lead Firm	JV Partner	Consultant				
a.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Navigant Consulting <input type="checkbox"/> Check if EDGE certified	140 Sherman St, Fairfield, CT 06824 <input checked="" type="checkbox"/> Check if branch office Miles from project site	Claims Analysts / Dispute Resolution Consultants
b.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> Check if EDGE certified	<input type="checkbox"/> Check if branch office	
c.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> Check if EDGE certified	<input type="checkbox"/> Check if branch office	
d.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> Check if EDGE certified	<input type="checkbox"/> Check if branch office	
e.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> Check if EDGE certified	<input type="checkbox"/> Check if branch office	
f.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> Check if EDGE certified	<input type="checkbox"/> Check if branch office	

D. ORGANIZATIONAL CHART OF PROPOSED TEAM

(Attached)

INSERT ORGANIZATIONAL CHART BELOW OR ATTACH.



E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME Stephen Pitaniello	17. ROLE IN THIS CONTRACT Engagement Manager/Testifier	18. YEARS EXPERIENCE	
		a. TOTAL 23	b. WITH CURRENT FIRM 11
19. FIRM NAME AND LOCATION (City and State) Navigant Consulting, Inc. – Fairfield, CT			
20. EDUCATION (DEGREE AND SPECIALIZATION) BS – Mechanical Engineering MS – Systems Management		21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE) Professional Engineer – CT & CA; CFCC (Certified Forensic Claims Consultant – AACE)	
22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)			

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

(1) TITLE AND LOCATION (City and State)	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES	CONSTRUCTION (If applicable)	
Manchester Community College Manchester, CT Client: DPW	2006		1
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Analyzed claims made by Haynes Construction Company and its subcontractors. Analyzed schedule delays and impacts and the damage claims. Reviewed contractor and subcontractor costs reports. Provided DPW with an assessment of liability. Presented our expert findings regarding schedule delay and the alleged damages during mediation which reached a successful settlement.			
Bullard Havens RVTS Bridgeport, CT Client: DPW	2004		
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Analyzed claims for the DPW that were submitted by the General Contractor, Salce Contracting Associates, and various subcontractors. We performed a detailed review of the relevant project records and created an as-built schedule from the project records. Work scope highlights include: <ul style="list-style-type: none"> • Creation of an as-built schedule from contemporaneous project records due to the General Contractor's insufficient as-planned and as-built schedules; • Critical path analysis of the as-built schedule; • Manpower analysis of General Contractor and Subcontractor labor; • Evaluation of impacts due to 266 change orders; and • Issues analysis including asbestos abatement, building resequencing, manpower levels, and subcontractor coordination • Assisted the DPW with the preparation of a counterclaim. Prior to the start of the scheduled arbitration, we presented our findings in mediation, which reached a successful settlement.			
Staples High School Westport, CT Client: M.J. Daly (United Illuminating)	2008		5
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Analyzed claims for extra work related to installed mechanical plumbing and HVAC systems. Reviewed contract drawings in comparison to as-built drawings. Analyzed MJ Daly's bid estimate and quantified extra costs through contemporaneous documents and actual job cost records. Analyzed the defense that the installed conditions were a result of MEP coordination. Also analyzed a \$5 million claim from the HVAC subcontractor for delay and extra work. Reduced the claim value based on an analysis of the planned versus actual costs and by challenging the hypothetical nature of the damage analysis and quantification. Presented our findings in a mediation which reached a successful settlement.			

(1) TITLE AND LOCATION (City and State) Charter Oak Suites and Apartments University of Connecticut Storrs, CT Client: UConn	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES 2007	CONSTRUCTION (If applicable)	4
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm			
<p>d. Engaged to evaluate the Design-Builder's claims related to project delay and alleged owner scope revisions. In addition, prepared and factually supported UConn's affirmative claim against the Design-Builder for the remediation of non-code compliant design and construction.</p> <p>Presented findings at several mediation sessions with multiple defendants. The matter ultimately reached a successful settlement without the need for litigation.</p>			
(1) TITLE AND LOCATION (City and State) Johnson-Horsfall Laboratories Connecticut Agricultural Experiment Station New Haven, CT Client: DPW	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES 2006	CONSTRUCTION (If applicable)	3
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm			
<p>e. Analyzed claims by Salce Contracting Associates and its subcontractors related to project delay damages. Analyzed Project records and performed a schedule delay analysis. Provided DPW with an assessment of liability and exposure. Presented our expert findings related to schedule delay and project impacts during mediation. All claims against the State were settled through the mediation.</p>			

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME Philip Spinelli	17. ROLE IN THIS CONTRACT Asst. Engagement Manager/Testifier	18. YEARS EXPERIENCE	
		a. TOTAL 17	b. WITH CURRENT FIRM 13

19. FIRM NAME AND LOCATION (City and State)
Navigant Consulting, Inc. – Fairfield, CT

20. EDUCATION (DEGREE AND SPECIALIZATION)
BS- Mechanical Engineering

21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)

22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

	(1) TITLE AND LOCATION (City and State)	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
		PROFESSIONAL SERVICES	CONSTRUCTION (If applicable)	
a.	Johnson-Horsfall Laboratories Connecticut Agricultural Experiment Station New Haven, CT Client:DPW	2006		3
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm			
	Analyzed claims by Salce Contracting Associates and its subcontractors related to project delay damages. Analyzed Project records and performed a schedule delay analysis. Provided DPW with an assessment of liability and exposure. Presented our expert findings related to schedule delay and project impacts during mediation. All claims against the State were settled through the mediation.			
b.	Adirondack Community Center Fort Drum Military Base Calcium, NY Client: Actus Lend Lease	2009		
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm			
	Engaged by the Owner's Program Manager to evaluate a schedule delay and extra work claim asserted by the project's general contractor. The general contractor is alleging a 10 month delay to the construction of this residential community center caused by changed scope, unforeseen conditions and inclement weather. Analyzed the project, extra work claims and the findings of the general contractor's expert. Issued an expert report of findings.			
c.	Joel Barlow High School Regional School District No. 9 Redding, CT Client: Region No. 9 Board of Education	2007		9
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm			
	Engaged by the Region No. 9 Board of Education to evaluate several subcontractor claims related to this high school addition / renovation project. In addition evaluated the Region's damages incurred in repairing latent defects as part of a counter claim against the original general contractor. Participated in the mediation and settlement of four separate litigations in State and Federal Court.			
d.	Charter Oak Suites and Apartments University of Connecticut Storrs, CT Client: UConn	2007		4
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm			
	Engaged to evaluate the Design-Builder's claims related to project delay and alleged owner scope revisions. In addition, prepared and factually supported UConn's affirmative claim against the Design-Builder for the remediation of non-code compliant design and construction. Presented preliminary findings at several mediation sessions. The matter was settled through the mediation process.			

(1) TITLE AND LOCATION (City and State) Hilltop Apartments University of Connecticut Storrs, CT Client: UConn	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES 2008	CONSTRUCTION (If applicable)	10
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm			
e. Analyzed the remediation of non-code compliant design and construction defects identified after occupancy of this complex. Evaluated the remediation costs to resolve each code issue. Worked with the University's code consultants to factually support each condition and assisted the University and Counsel in preparing an affirmative claim against the Design-Builder. Supported Uconn at several mediation sessions. The matter was settled through the mediation process.			

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME Stephen McDonnell	17. ROLE IN THIS CONTRACT Associate Director	18. YEARS EXPERIENCE	
		a. TOTAL 20	b. WITH CURRENT FIRM 10

19. FIRM NAME AND LOCATION (City and State)
Navigant Consulting, Inc. – Fairfield, CT

20. EDUCATION (DEGREE AND SPECIALIZATION) BSCE, MBA	21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)
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22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

(1) TITLE AND LOCATION (City and State)	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES	CONSTRUCTION (If applicable)	
CDPW – Bullard Haven RVTS Bridgeport, CT	2009		
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm a. Professional Claims Analyst Services - Navigant Consulting was retained by the State of Connecticut Department of Public Works to provide construction claims analysis services for a \$15 million expansion and renovation project of a State vocational and technical school. The CDPW received from the General Contractor a \$3.5 million claim alleging addition costs due to schedule delays. Navigant Consulting reviewed and analyzed the General Contractors' claim and performed detailed schedule delay, manpower and issues analyses. Navigant Consulting also assisted the CDPW in the preparation of a counterclaim. Navigant Consulting presented its findings and assisted counsel with mediation, which reached a successful settlement.			
CDPW – Manchester Community College Manchester, CT	2006		1
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm b. Professional Claims Analyst Services - Navigant Consulting was retained by the State of Connecticut Department of Public Works to provide construction claims analysis services for a \$31 million construction project at a State community college. The project consisted of the new construction of several buildings housing science and computer laboratories and classroom facilities. The CDPW received from the General Contractor and five of its subcontractor's a \$4.1 million claim alleging additional costs for schedule delay and disruptions. Navigant Consulting reviewed and analyzed the claims and performed detailed schedule delay, damages, and change order analyses. Navigant Consulting presented its findings and assisted counsel with mediation of this matter.			
Giant Center Arena Harrisburg, PA	2004		
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm c. Navigant Consulting was retained on behalf of the Electrical Contractor to analyze the disruption and resultant damages incurred during the construction of the Giant Center Arena, an AHL Hockey Arena in Hershey, PA. Our analyses included a schedule analysis, issue analysis and productivity analysis to determine the causes of the excess costs incurred by this contractor. A "measured mile" analysis was performed to establish the contractor's achievable productivity versus the productivity achieved during the disrupted time period of the project. The resultant damages were presented along with our schedule and issue analyses in an expert report. The matter was ultimately settled by the parties prior to the trial's scheduled start date.			

(1) TITLE AND LOCATION (City and State) Milton Academy, Milton, MA	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i>
	PROFESSIONAL SERVICES 2004	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input checked="" type="checkbox"/> Check if project performed with current firm
d.	<p>Navigant Consulting was retained by counsel for the general contractor responsible for the renovation of an administrative and classroom building, the demolition of an existing administrative building, and the construction of a new student / faculty center. Navigant Consulting analyzed the contractor's as-planned schedule and the contract documents to determine if the plan was consistent with the contract requirements. Navigant Consulting then prepared an as-built schedule from the project records and subsequently performed a delay analysis to isolate and quantify the various delays to the critical path. Navigant Consulting performed a change order analysis to determine the impact of the changed work on the contractor's schedule. In addition, Navigant quantified the contractor's damages resulting from the project impacts. Navigant consulting prepared an expert report for arbitration. As the arbitration proceeded, Navigant Consulting continued to assist the contractor and counsel with exhibit, witness and cross examination preparation. The matter was settled during the arbitration.</p>		
(1) TITLE AND LOCATION (City and State) Falmouth High School Falmouth, MA	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i>
	PROFESSIONAL SERVICES 2009	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input checked="" type="checkbox"/> Check if project performed with current firm
e.	<p>Navigant Consulting Inc. was retained by the Town of Falmouth, MA to perform a schedule delay analysis associated with a high school renovation project. The schedule analysis was in support of the Town's litigation action against the Architect. This analysis included review of project documentation including project schedules, manpower reports, and other contemporaneous documentation and interviews with project personnel. Navigant was responsible for evaluating the cause and effect relationship between delays and construction progress. The findings of the analysis were presented in and expert report. Navigant's engagement with this matter is ongoing.</p>		

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME Emily Federico	17. ROLE IN THIS CONTRACT Associate Director	18. YEARS EXPERIENCE	
		a. TOTAL 9	b. WITH CURRENT FIRM 9

19. FIRM NAME AND LOCATION (City and State)
Navigant Consulting, Inc. – Fairfield, CT

20. EDUCATION (DEGREE AND SPECIALIZATION)
Bachelors in Industrial Engineering

21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)

22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)
PSP (Planning and Scheduling Professional – AACE)

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

(1) TITLE AND LOCATION (City and State) Woodland Regional High School Beacon Falls, CT Client: Regional School District No. 16	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F) 7
	PROFESSIONAL SERVICES 2006	CONSTRUCTION (If applicable)	

a. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm

Per the request of counsel, Ms. Federico performed productivity and manpower analyses in preparation for Navigant's expert testimony. Through the review of daily reports, payrolls, project correspondence, payment requisitions, project plans/ drawings and other contemporaneous documents, she was able to assist counsel in creating a mediation brief and presentation, which ultimately led to a settlement.

(1) TITLE AND LOCATION (City and State) Maxwell High School Addition and Modernization Brooklyn, NY Client: NYC School Construction Authority	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F) 8
	PROFESSIONAL SERVICES 2010	CONSTRUCTION (If applicable)	

b. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm

Ms. Federico was responsible for the coordination and preparation of change order, issue, cost and schedule delay analyses. Tasks performed include a detailed review of all change order documents, building an as-built schedule based on daily reports and payment requisitions, a review of the project issues through correspondence and other contemporaneous documents, and a total cost analysis based on the contractor's job cost reports.

In addition, Ms. Federico assisted in the preparation of a Navigant Consulting expert witness deposition as well as the depositions of plaintiff personnel. In preparation for the trial, Ms. Federico prepared a trial presentation and testimony outline for Navigant's delay experts. Ms. Federico also assisted counsel in preparing for cross examination of opposing experts. The matter ultimately settled prior to the scheduled trial date.

(1) TITLE AND LOCATION (City and State) Target Store Stamford, CT Client: Jeffrey M. Brown	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F) 6
	PROFESSIONAL SERVICES 2007	CONSTRUCTION (If applicable)	

c. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Check if project performed with current firm

Navigant Consulting, Inc. was retained by counsel to analyze the total cost claim submitted by a local electrical contractor related to the construction of a new Target Store. The electrical contractor's claims included loss of productivity, delay and schedule compression.

Ms. Federico analyzed the project schedules and those prepared contemporaneously by the electrical contractor's expert. In addition, she analyzed the electrical subcontractor's records including change orders, payrolls and a job cost report provided in support of the alleged damages.

Ms. Federico assisted counsel in preparing rebuttal to the opposing schedule and productivity experts. In addition, Ms. Federico prepared Navigant's expert in offering testimony on the analyses and findings in two separate depositions. The matter ultimately settled prior to the scheduled trial date.

(1) TITLE AND LOCATION (City and State) The Osborn Rye, NY Client: The Osborn Memorial Home Association	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES 2010	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input checked="" type="checkbox"/> Check if project performed with current firm
<p>Navigant Consulting Inc. was retained by the Owner of a continuing care retirement community to analyze over \$18 million in mechanic's liens filed by the general contractor and subcontractors related to the construction of two new buildings on the property.</p> <p>d. In preparation for mediation, Ms. Federico managed an analysis of the potential recovery on the damages put forth by the general contractor and subcontractors. In addition, Ms. Federico analyzed the additional direct costs incurred by the Owner for a counterclaim. Analyses performed included an audit of the costs claimed and/ or incurred by all parties based on the documents provided and additional documents obtained in discovery. Ms. Federico conducted an analysis of the schedule delay and related issues, including water damage remediation.</p> <p>Ms. Federico assisted counsel in the preparation of a presentation for mediation. In addition, Ms. Federico prepared Navigant's experts for depositions as well as assisted counsel in preparing for opposing expert depositions. Ms. Federico prepared a trial presentation and outline for Navigant's experts and assisted counsel in preparing for cross examination of opposing experts in trial. The matter ultimately settled prior to the scheduled trial date.</p>			
(1) TITLE AND LOCATION (City and State) Missisquoi Bay Bridge Alburg-Swanton, VT Client: Cianbro Corporation	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES 2007	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input checked="" type="checkbox"/> Check if project performed with current firm
<p>e. Navigant Consulting Inc. was retained by the contractor in a dispute against the subcontractor responsible for the 22 drilled shaft foundations in an ongoing calendar constrained new bridge construction project. The contractor alleged that delay to planned project completion was attributed to a faulty caisson pour by the subcontractor.</p> <p>In preparation for arbitration, Ms. Federico performed an analysis which included establishing the baseline schedule and performing a detailed variance analysis of delays and mitigations on an activity by activity basis along the as-built critical path. Ms. Federico was tasked with assigning responsibility for the quantified delay to the appropriate parties. Ms. Federico assisted in the preparation of an expert report of the findings from this analysis in an expert report that was utilized in the presentation of damages by the client, ultimately leading to a settlement.</p>			

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME William Sargent	17. ROLE IN THIS CONTRACT Managing Consultant	18. YEARS EXPERIENCE	
		a. TOTAL 13	b. WITH CURRENT FIRM 2.5

19. FIRM NAME AND LOCATION (City and State)
Navigant Consulting, Inc. (Pittsburg, PA)

20. EDUCATION (DEGREE AND SPECIALIZATION)
B.Sc. Physics

21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)

22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

(1) TITLE AND LOCATION (City and State)	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES	CONSTRUCTION (If applicable)	
Project Control Manager Newburg, MD	2010		
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm a. Directly responsible for managing cost and schedule for a \$1.7B air quality control system retrofit project at three fossil power plants in the Mid-Atlantic United States. Provided real-time risk analysis for the Program Director and Project Manager. Performed cost-benefit analyses of change orders and maintained change order control procedures. Forecasted craft productivity and required manning levels by discipline. Performed invoice control on 200+ purchase orders ensuring Sarbanes-Oxley compliance. Managed Project Controls Staff creating, maintaining and tracking multiple Primavera schedules with a total of over 7,000 activities per project site.			
Contract Evaluation, CPM Schedule Delay and Quantum / Damages Calculation Analysis Sussex, New Brunswick	2009		
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm b. Performed evaluation of the termination of a contractor and performed a CPM schedule delay analysis with calculated quantum meruit damages on an industrial facility for client use in litigation.			
CPM Schedule Delay and Quantum / Damages Calculation Analysis East Manchester. PA	2010		
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm c. Co-authored a report regarding a mechanical contractor involved in a construction dispute on an electro-static precipitator project at a fossil power plant.			
CPM Schedule Delay analysis Tampa, FL	2010		
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm d. Performed a delay analysis of a contractor's CPM schedule for a Governmental Agency involved in a dispute over the construction of an elevated roadway structure.			
Lead Scheduler / Planner Warren, PA	2008		
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input type="checkbox"/> Check if project performed with current firm e. Seconded to a mechanical contractor to plan and create a CPM schedule for facilities expansion during a scheduled outage at a petroleum facility.			

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME Sunu M. Pillai	17. ROLE IN THIS CONTRACT Managing Consultant	18. YEARS EXPERIENCE	
		a. TOTAL 12	b. WITH CURRENT FIRM 2

19. FIRM NAME AND LOCATION (City and State)
Navigant Consulting, Inc., Pittsburgh, PA

20. EDUCATION (DEGREE AND SPECIALIZATION) Master of Science (MS) – Naval Architecture & Marine Engineering Bachelor of Technology - Naval Architecture & Shipbuilding	21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)
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22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)
Certifications:
PMP (Project Management Professional); MRICS (Member of Royal Institute of Chartered Surveyors); EVP (Earned Value Professional); PSP (Planning & Scheduling Professional); CCE (Certified Cost Engineer)
Publications:
Primavera Project Management Software (P6) and the Claims Consultant, AACE Annual Meeting, Toronto, July 08 (Co-Author)
Schedule Acceleration – What, Why and How?, AACE Annual Meeting, Toronto, July 08

23. RELEVANT PROJECTS *(Up to a maximum of 5 samples)*

a.	(1) TITLE AND LOCATION (City and State) Rail Construction Project Johannesburg, South Africa	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i>
		PROFESSIONAL SERVICES 2010	CONSTRUCTION (If applicable)	
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm			
	The project involved construction of a rail line from Johannesburg to Pretoria with a portion of it required to be open prior to the World Cup Soccer tournament in 2010. Government caused delays in land acquisition impacted the Civil Contractor, which in turn affected the Electrical & Mechanical (E&M) Contractor. Provided a schedule delay analysis for the E&M Contractor and assisted in developing a negotiation strategy.			
b.	(1) TITLE AND LOCATION (City and State) Federal Courthouse (Confidential) New York, NY	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i>
		PROFESSIONAL SERVICES 2009	CONSTRUCTION (If applicable)	
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm			
	On a Courthouse construction project, multiple claims were filed by the various contractors alleging design changes, Owner caused delays and lack of adequate Standard of Care both by the Architect and the Construction Manager. Working for the Construction Manager, reviewed the claims by two of the Contractors on the project and assisted during mediation.			
c.	(1) TITLE AND LOCATION (City and State) Building refurbishment Annapolis, MD	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i>
		PROFESSIONAL SERVICES 2008	CONSTRUCTION (If applicable)	
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input type="checkbox"/> Check if project performed with current firm			
	The mess hall at the Naval Academy (King Hall) was originally constructed in the 1920s and refurbished in the 1950s. The project involved refurbishment of this building while always keeping a portion of it open to the Cadets. Assisted the Contractor with monthly updates and the Change Order process.			
d.	(1) TITLE AND LOCATION (City and State) Fueling System Upgrade Barksdale AFB Shreveport, LA	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i>
		PROFESSIONAL SERVICES 2004	CONSTRUCTION (If applicable)	
	(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input type="checkbox"/> Check if project performed with current firm			
	On a Design/Build contract for upgrading an aircraft fueling facility, the Contractor claimed it could have been finished earlier if not for government delays, over-inspection and interference in the design process. Issues included government role in inspection which allegedly diminished the Contractor's productivity and forced overtime/acceleration. Assisted the Government by providing Schedule analysis, review of inspection records, review of contract requirements regarding inspection and assistance in deposition.			

(1) TITLE AND LOCATION (City and State) Ship Conversion Project Mobile, AL	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES 2003	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE			<input type="checkbox"/> Check if project performed with current firm
e.	<p>The Contract, initially issued as a Cost Plus (Fee) project, after significant delays and cost overruns, was converted to a firm fixed price contract, and after further delays, was terminated. Contractor alleged Owner-caused delay, disruption and constructive changes, to try to convert the termination to a termination for convenience. Assistance was provided to the Government Contracting Officer in developing defenses against the claims, preparing document requests and negotiation support data, analyzing technical issues and commenting on the response preparation. During the litigation phase, assistance included claims analysis, discovery assistance and assistance in preparing deposition questions.</p>		

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

16. NAME Neal P. Dillon	17. ROLE IN THIS CONTRACT Senior Consultant	18. YEARS EXPERIENCE	
		a. TOTAL 2.5	b. WITH CURRENT FIRM 2.5

19. FIRM NAME AND LOCATION (City and State)
Navigant Consulting, Inc. - Chicago, IL

20. EDUCATION (DEGREE AND SPECIALIZATION) B.S. in Mechanical Engineering	21. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)
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22. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)
Construction Management Certificate, Construction Institute, University of Hartford, Hartford, CT

23. RELEVANT PROJECTS (Up to a maximum of 5 samples)

(1) TITLE AND LOCATION (City and State)	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER (If included in Section F)
	PROFESSIONAL SERVICES	CONSTRUCTION (If applicable)	
Federal Courthouse (Confidential) New York, NY	On-going		
a. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Assisting the attorneys representing the construction manager in preparation for mediation, depositions and litigation for a \$400 million courthouse construction project; performed claims analyses, detailed CPM schedule analyses, issue analyses, change order review, comprehensive document review, productivity and manpower analyses for several trade contractors, including the excavation/foundation, structural steel, concrete, roofing/waterproofing, and elevator contractors.			
New York City Public School 362 New York, NY	2010		
b. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Assisted the construction manager with preparation of a delay claim related to construction of a public school; performed document review and issue analyses, database management and review, schedule analysis and graphics, and delay analysis.			
A.I. Prince Technical High School Hartford, CT	2009		2
c. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Assisted the State of Connecticut in reviewing a delay-related change order for a technical high school construction project; compiled and organized data from the daily construction reports, meeting minutes, monthly progress reports, as well as other various sources of information in order to determine an as-built schedule; assisted in the schedule delay analysis, manpower analysis and multiple issue analyses in an effort to determine the owner's responsibility and the overall financial implications of the delays on the project.			
United Illuminating Company 345 kV Underground Transmission Line Project Bridgeport, CT	On-going		
d. (4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Assisting the United Illuminating Company in analyzing a delay claim submitted by the general contractor of a large underground transmission line project; my tasks have included: developing a daily report database, developing a comprehensive list of all documented utility hits and other interferences during the trenching operation, and reviewing the acceleration portion of the general contractor's claim.			

(1) TITLE AND LOCATION (City and State) Northwestern Memorial Hospital Outpatient Care Pavilion Chicago, IL	(2) YEAR COMPLETED		(3) EXAMPLE PROJECT KEY NUMBER <i>(If included in Section F)</i>
	PROFESSIONAL SERVICES On-going	CONSTRUCTION (If applicable)	
(4) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm			
e. Performing program management, owner’s representation and leasing services for the construction of a new \$350M multi-use, twenty-three story medical facility. To date, my tasks have included: assisting in the selection of various project team members including the commissioning agent and medical equipment planning team, assisting in the development of the overall project budget and cash flow, developing a high-level summary schedule from planning through construction, and coordinating meetings and collaboration between key project personnel.			

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 1
25. TITLE AND LOCATION <i>(City and State)</i> Manchester Community College Manchester, CT	26. YEAR COMPLETED PROFESSIONAL SERVICES 2006	
CONSTRUCTION (if applicable)		

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER CT DPW Counsel: CT Attorney General	b. POINT OF CONTACT NAME Mr. Joel Baranowski Ms. Eileen Meskill	c. POINT OF CONTACT TELEPHONE NUMBER 860-713-5612 860-808-5090

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained by the State of Connecticut Department of Public Works to provide construction claims analysis services for a major construction project at a State community college. The project consisted of the new construction of several buildings housing science and computer laboratories and classroom facilities.

The Department of Public Works has received claims from the general contractor and five of the subcontractors on the project. The general contractor submitted a schedule delay and disruption total cost claim alleging damages due to the untimely award of the contract, unforeseen conditions, design errors and omissions, extra work, code issues and severe winter weather. The electrical contractor has submitted a lost productivity and an extended field overhead claim purporting delays caused by both the Owner and General Contractor, as well as forced acceleration to meet the target completion date which caused productivity issues in the field. The fire protection contractor submitted a claim for design changes as well as schedule impact changes allegedly caused by both the Owner and General Contractor. The mechanical contractor has submitted a claim for extended field and home office overhead as well as a loss productivity claim. In addition, the drywall and curtain wall subcontractors have both submitted claims for extended project costs.

Navigant Consulting performed a detailed review of the project documents including the contracts, plans, and specifications. In addition, Navigant Consulting performed a project schedule review and critical path delay analysis. Through the verification of the as-built schedule and analysis of the project critical path, Navigant Consulting identified critical delays and impacts. We also examined the project change orders and outstanding change requests to determine the impact of changes on the claimed schedule and cost impacts. With respect to the claimed damages, Navigant Consulting performed a detailed analysis of the damages asserted as well as the damage models, in conjunction with an analysis of the individual job cost reports for each of the claims. Combining the schedule delay and impact analyses with the damage analysis we were able to provide the DPW with a true understanding of the exposure in this matter.

Navigant Consulting presented its findings and assisted counsel with mediation of this matter.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 2
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25. TITLE AND LOCATION (City and State) A.I. Prince Vocational High School Hartford, CT	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES On-going	CONSTRUCTION (if applicable)

27. PROJECT OWNER'S INFORMATION

a. PROJECT OWNER CT DPW Counsel: CT Attorney General	b. POINT OF CONTACT NAME Mr. Peter McCann Ms. George Finlayson	c. POINT OF CONTACT TELEPHONE NUMBER 860-713-5642 860-808-5090
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28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained by the State of Connecticut Department of Public Works (the "Department"), who is oversaw the expansion and renovation project of a technical high school in Hartford, CT. The expansion and renovation of this school was delayed a total of 62 weeks. The Construction Manager and multiple subcontractors each submitted delay related damages claims alleging that every day of delay experienced was the responsibility of the Department.

Navigant Consulting is currently engaged by the Department to analyze the schedule delay portion of the claims. Navigant is assisting the Department by performing a detailed review of the relevant project records and performing an as-built critical path analysis. Navigant analyzed the project's planned and as-built critical paths in the Construction Manager's P3 schedules. In addition, Navigant developed an as-built project schedule from contemporaneous project records to verify the information in the CM's schedule updates. After determining the as-built critical path, Navigant identified the actual critical delays to project performance. Concurrent with the as-built schedule analysis, Navigant performed analyses of multiple project issues including changed scope, structural issues, construction phasing, building layout conflicts, asbestos abatement, roofing revisions and manpower levels. These issue analyses were utilized to determine the Department's liability exposure for the as-built critical path delays.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT

a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION (City and State) 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION (City and State)	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 3
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25. TITLE AND LOCATION <i>(City and State)</i> Connecticut Agricultural Experiment Station - Johnson – Horsfall Laboratories New Haven, CT	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2006	CONSTRUCTION (if applicable)

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER CT DPW Counsel: CT Attorney General	b. POINT OF CONTACT NAME Mr. Michael Rice Ms. Carol Young	c. POINT OF CONTACT TELEPHONE NUMBER 860-713-5929 860-808-5090

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained by the State of Connecticut Department of Public Works (the "Department"), who on behalf of the State of Connecticut Agricultural Experiment Station (the "Agency"), oversaw a \$7.5 million expansion and renovation project of a State research and laboratory facility. The expansion and renovation of this facility was delayed by more than double the original contract duration. The Construction Manager and three subcontractors each submitted total time delay related damages claims alleging that every day of delay experienced was the responsibility of the Department and the Agency.

Navigant Consulting was engaged to analyze the schedule delay analysis presented with the Construction Manager's claim. Navigant assisted the Department by performing a detailed review of the relevant project records and performing an as-built critical path analysis. Navigant developed the as-built project schedule from contemporaneous project records. After determining the as-built critical path, Navigant identified the actual critical delays to project performance. Concurrent with the as-built schedule analysis, Navigant performed analyses of multiple project issues including changed scope, submittal review durations, construction phasing, asbestos abatement, manpower levels, differing site conditions and contractor coordination. These issue analyses were utilized to determine the Department's liability exposure for the as-built critical path delays.

Navigant presented its findings in mediation, which reached a successful settlement.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 4
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25. TITLE AND LOCATION <i>(City and State)</i> UConn – Charter Oak Apartments Storrs, CT	26. YEAR COMPLETED PROFESSIONAL SERVICES 2007	CONSTRUCTION (if applicable)
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27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER UConn Counsel: Gordon, Muir & Foley, LLP	b. POINT OF CONTACT NAME Mr. George Kraus Mr. John (Jack) Reid	c. POINT OF CONTACT TELEPHONE NUMBER 860-486-3236 860-525-5361

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was engaged by the University of Connecticut to analyze claims made by the Design-Builder of this 900 bed dormitory and apartment complex and to analyze the University's affirmative claim for the remediation of non-code compliant design and construction defects.

Shortly after construction of this dormitory and apartment complex was complete, the Design Builder submitted a claim seeking delay related damages as well as damages resulting from alleged owner scope revisions. Navigant performed an analysis of the claimed damages and provided the University with an assessment of exposure related to the allegations.

In addition, as part of a review of recently completed facilities across the campus, the University conducted an inspection for code-related defects. This investigation identified not only code deficiencies, but also work that did not conform to the contract documents. Navigant Consulting investigated the deficiencies to help the University determine the extent of the Design-Builder's liability for the defects. Navigant also performed an analysis of the costs incurred or estimated to remediate the violations and deficiencies and assisted the University and its counsel in the preparation of an affirmative claim.

Navigant prepared and presented a presentation of our findings at a mediation between the parties. During this mediation, additional code violations were discovered at the complex. The mediation was placed on hold until the new deficiencies could be corrected. Once corrected, Navigant analyzed the costs and damages incurred and presented our findings in a second mediation. The matter reached a successful settlement.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
a. (1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Claims Consultant
b. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT

(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)

24. EXAMPLE PROJECT KEY NUMBER (1 – 10)
5

25. TITLE AND LOCATION <i>(City and State)</i> Staples High School Westport, CT	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2008	CONSTRUCTION (if applicable)

27. PROJECT OWNER'S INFORMATION

a. PROJECT OWNER United Illuminating Counsel – Wiggin & Dana, LLP	b. POINT OF CONTACT NAME Ms. Linda Randell–General Counsel Mr. Tim Diemand	c. POINT OF CONTACT TELEPHONE NUMBER 203-499-2000 860-297-3738
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28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained by United Illuminating, the parent company for M.J. Daly, a mechanical subcontractor, to assist it in the analysis of extra work performed during the construction of the new Staples High School in Westport, CT.

During the course of construction the installation of the mechanical systems (HVAC and mechanical piping) differed greatly from that shown on the original design documents. It was alleged that the original design documents were not constructible and that the actual installation, as changed in the field by the design engineers, constituted a change to the contract that resulted in increased material and labor costs.

Navigant Consulting reviewed the project records, analyzed the original design documents and the as-built installation along with M.J. Daly's original line item estimate and actual costs by installed system to arrive at our conclusions. Navigant Consulting found that the original design along with the as-built variations of installed steel, concrete decks and spray-on fireproofing restricted the plenum space (the space below the steel and above the finished ceiling) in so much that piping systems needed to be split into 2 loops and re-routed from the corridors, as designed, to the exterior walls of the school in certain areas. Furthermore, the change in the design was actually a collaborative effort with the contractor, the Construction Manager and the engineer of record and was considered a field change based on coordination versus a change through issuance of design bulletins for pricing.

Navigant Consulting performed and analysis of the estimated versus actual labor and material installation in areas that were changed and compiled the extra costs as a result of these changes. We presented our findings in a mediation that consisted of the municipal owner, the construction manager, the architect and the engineer of record. The matter was settled successfully without the need for arbitration.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT

a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 6
25. TITLE AND LOCATION <i>(City and State)</i> Target Store	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2007	CONSTRUCTION (if applicable)
27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Jeffrey M. Brown Associates Counsel—Gordon, Muir & Foley, LLP	b. POINT OF CONTACT NAME Mr. Wayne Riker - Exec. VP Mr. Durwin Jones	c. POINT OF CONTACT TELEPHONE NUMBER 215-938-5000 919-716-6084 (New Employer)
28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT <i>(Include scope, size, and cost)</i>		

Navigant Consulting was retained by counsel for Jeffrey M. Brown Associates, the General Contractor responsible for the construction of a new Target Store in Stamford, CT. The project consisted of a new two-story retail structure over a new four-story parking garage in downtown Stamford. This store was one of Target's first "unique" stores as it was not a "big box" store layout and it was located in an urban area.

At the conclusion of the project, Jeffrey M. Brown received a claim from Ducci Electrical Contractors for alleged damages totaling more than \$4 million in excess of its \$2.6 million contract. The claim was as a result of alleged delay, disruption, acceleration and loss of productivity. Navigant Consulting analyzed the project schedules and those prepared contemporaneously by the electrical contractor's expert. In addition, Navigant Consulting analyzed the electrical contractor's records that were claimed to have supported the alleged damages including documents such as Ducci's bid, change orders, certified payrolls, payment applications and job cost reports.

Navigant Consulting found that Ducci's claim was overstated, claiming nearly two times its total cost loss based on the hypothetical and unsupported nature of its loss of productivity and delay/acceleration related damage claims. Navigant Consulting also determined that Ducci did not provide a causal link between the alleged issues/ impacts and its claimed loss of efficiency. Navigant Consulting found through analysis of the project schedule and the contemporaneous documentation that Ducci's self-imposed labor and staffing issues caused its own delays and loss of productivity. In addition, Navigant found that Jeffrey M. Brown's decision to supplement Ducci's labor force to complete extra work on the project was a proper decision under the terms of the contract and due to the fact that Ducci was not in a position to complete its scope of work in accordance with the contract completion date.

Navigant Consulting prepared an expert report of findings with supporting analyses which also included rebuttals of Ducci's expert for schedule delay/compression as well as Ducci's labor productivity expert. Navigant Consulting offered expert testimony on our analyses and findings in two separate depositions. Navigant also provided litigation support for counsel during the deposition of Ducci's experts. The matter ultimately reached a successful settlement prior to the scheduled trial date.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 7
25. TITLE AND LOCATION <i>(City and State)</i> Woodland Regional High School Beacon Falls, CT		26. YEAR COMPLETED PROFESSIONAL SERVICES 2006
27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Regional School District No. 16 Counsel: McCarter & English, LLP	b. POINT OF CONTACT NAME Mr. Bill Stowell Mr. Timothy Fisher	c. POINT OF CONTACT TELEPHONE NUMBER 203-758-6671 860-275-6775
28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT <i>(Include scope, size, and cost)</i>		

Navigant Consulting Inc. was retained by counsel as a claim's analyst in a suit brought forth by a masonry subcontractor against Regional School District 16 ("RSD 16"), the Owner of the new Woodland Regional High School.

The project consists of a new regional high school building in Connecticut. The masonry work was one of several trade contract packages that had to be performed concurrently and was awarded to the lowest bidder at \$4.3M. Shortly after the masonry work commenced, due to insufficient manpower, the construction manager exercised its contractual right to supplemental the masonry forces on a time and material basis. As the project continued, the lack of manpower and other issues led to the termination of the masonry subcontractor. In turn, the Surety tendered one of the indemnitors to the Surety for the Performance Bond, as the new contractor. The new mason completed the work using remaining contract funds and its own financial resources. Years later, the project's original mason and its surety demanded reimbursement for all outstanding job costs for which they had not been paid.

Navigant was requested by counsel, to perform productivity and manpower analyses in preparation for expert testimony. After a claim review and various document productions, Navigant performed a review of daily reports, payrolls, project correspondence, payment requisitions, project plans/ drawings and other contemporaneous documents as a basis for their analyses. In addition, the review of the project documents provided Navigant with the ability to determine the validity of the points in the subcontractor's total cost claim.

The results of Navigant's findings allowed them to assist counsel in creating the mediation brief and presentation, which ultimately led to a settlement.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT

(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)

24. EXAMPLE PROJECT KEY NUMBER (1 – 10)
8

25. TITLE AND LOCATION <i>(City and State)</i> Maxwell High School Bronx, NY	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2010	CONSTRUCTION (if applicable)

27. PROJECT OWNER'S INFORMATION

a. PROJECT OWNER New York School Construction Authority	b. POINT OF CONTACT NAME Mr. Ross Holden	c. POINT OF CONTACT TELEPHONE NUMBER 718-472-8220
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28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting, Inc. was retained by the New York School Construction Authority ("SCA") to assist in the legal matters related to delays to the expansion and renovation of Maxwell High School in Brooklyn, New York.

In May 1996, based on delays to date, the project's general contractor entered into a Cure Agreement with the Owner, the SCA, under which they were required to meet given milestone dates. In December 1996, due to contractor inefficiencies and numerous change orders, those milestone dates were not met. Navigant Consulting was asked to perform a schedule and issue analysis to prepare for a termination hearing. Ultimately, the contractor was terminated for cause prior to completing all contract work.

Years later, a wrongful termination claim was filed against the Owner. Per counsel's request, Navigant performed schedule, issue, change order and cost analyses in preparation for an expert report related to the wrongful termination claim. Tasks performed include the building of an as-built schedule based on daily reports and payment requisitions as well as the review of job cost reports, change orders, payment requisitions, project correspondence, RFI's, design bulletins, daily manpower reports and other contemporaneous documents.

Navigant Consulting was requested by counsel to provide assistance in the depositions of the plaintiff's key project personnel and schedule expert. In addition, Navigant Consulting assisted counsel in trial preparation including a trial presentation and trial outlines for Navigant's experts and cross examination preparation of opposing experts.

The matter ultimately settled prior to the scheduled trial date.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT

a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>	24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 9
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25. TITLE AND LOCATION <i>(City and State)</i> Joel Barlow High School Redding, CT	26. YEAR COMPLETED PROFESSIONAL SERVICES 2007	CONSTRUCTION (if applicable)
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27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER Regional School District No. 9 Counsel: Carmody & Torrance, LLP	b. POINT OF CONTACT NAME Dr. Judy Shapiro Mr. Stuart Johnson	c. POINT OF CONTACT TELEPHONE NUMBER 203-268-7451 203-784-3117

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was retained the Connecticut Regional School District No. 9 Board of Education to evaluate various claims on this \$30 million expansion and renovation project. The original general contractor of this project was terminated when the project was approximately 80% complete. Through settlement discussions with the terminated general contractor and its surety, the school district was responsible to pay project retainage directly to the various subcontractors less the value of any latent defects discovered within a one year period after settlement.

As a result of investigations performed by the contractors engaged to complete the project and the design team, the school identified over 80 significant alleged latent defects that were initially valued at an amount that was greater than the value of the retainage owed to each of the subcontractors responsible for these defects. Several of these contractors filed suit against the surety for the project retainage and other delay and disruption claims. As a result, the surety filed three Federal Court suits against the school district. In addition, the school district filed suit against the general contractor and the surety to recover the costs associated with repairing the latent defects.

Navigant Consulting analyzed each of the latent defect claims made by the school district. This analysis included a review of the project plans and specifications, design bulletins, project correspondence, project photographs and other project records. Navigant Consulting also evaluated the work performed and costs incurred by the completion contractors to remediate these latent defect issues. Based on this analysis, Navigant Consulting prepared an assessment of the school district's exposure range for each of the pending subcontractor law suits. Additionally, Navigant Consulting assisted the school district and its counsel in mediating the settlement of four law suits.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT		
a. (1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Claims Consultant
b. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f. (1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

F. EXAMPLE PROJECTS WHICH BEST ILLUSTRATE PROPOSED TEAM'S QUALIFICATIONS FOR THIS CONTRACT <i>(Present as many projects as requested by the Contracting Authority, or a maximum of 10 projects, if not specified. Complete one Section F for each project.)</i>		24. EXAMPLE PROJECT KEY NUMBER (1 – 10) 10
25. TITLE AND LOCATION <i>(City and State)</i> UCONN – Hilltop Apartments Storrs, CT	26. YEAR COMPLETED	
	PROFESSIONAL SERVICES 2008	CONSTRUCTION (if applicable)

27. PROJECT OWNER'S INFORMATION		
a. PROJECT OWNER University of Connecticut Counsel: Gordon, Muir & Foley, LLP	b. POINT OF CONTACT NAME Mr. George Kraus Ms. Laurann Asklof	c. POINT OF CONTACT TELEPHONE NUMBER 860-486-3236 860-525-5361

28. BRIEF DESCRIPTION OF PROJECT AND RELEVANCE TO THIS CONTRACT *(Include scope, size, and cost)*

Navigant Consulting was engaged by the University of Connecticut to assist the University in researching liability related to multiple code violations discovered after occupancy of this 500 bed apartment complex.

After occupying this apartment complex, a carbon monoxide (“CO”) leak was detected in one of the units. An investigation into the cause of the CO leak uncovered multiple design and construction violations and deficiencies. Navigant Consulting was engaged to assist the University in an evaluation of the liability for each of the defects and violations that were discovered throughout the complex. This included reviews of the contract documents, change orders, submittals, correspondence and other project records.

In addition, Navigant consulting analyzed all of the remediation costs incurred and assessed the damages incurred related to each deficiency that was remediated by the University.

Navigant presented its findings over the course of two mediation sessions that were attended by multiple defendants. The matter was ultimately settled during the mediation process.

29. FIRMS FROM SECTION C INVOLVED WITH THIS PROJECT			
a.	(1) FIRM NAME Navigant Consulting, Inc	(2) FIRM LOCATION <i>(City and State)</i> 140 Sherman St. – 4th Floor Fairfield, CT 06824	(3) ROLE Claims Consultant
b.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
c.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
d.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
e.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE
f.	(1) FIRM NAME	(2) FIRM LOCATION <i>(City and State)</i>	(3) ROLE

H. ADDITIONAL INFORMATION

34a. PROVIDE ANY ADDITIONAL INFORMATION REQUESTED BY THE CONTRACTING AUTHORITY. ATTACH ADDITIONAL SHEETS AS NEEDED.

Who We Are

Navigant is a publicly traded (NYSE:"NCI"), international consulting firm consisting of over 1,800 consultants providing professional services to assist clients with identifying practical solutions to the challenges of uncertainty, risk and distress across multiple industry sectors. Within Navigant resides one of the world's largest and most respected construction consulting practices in our industry. NCI provides our construction clients with a "best in class" multi-disciplined team of more than 120 construction industry experts with specialized knowledge and hands-on experience in project management, construction accounting and auditing, architecture, engineering, CPM scheduling, cost estimating, claims evaluation, and real estate consulting.

Our senior professionals are internationally recognized construction experts who are frequently called upon to provide expert testimony in federal and state courts, domestic and international arbitration and before special administrative panels on subject matters that include generally accepted construction accounting/auditing practices and cost controls, CPM scheduling methodology, design & construction management practices, and claims. A summary of our professionals' credentials is set forth in the table below.

Design & Construction	Accounting / Finance	Real Estate
<ul style="list-style-type: none">• Certified Cost Engineers• Construction Managers• Cost Estimators• CPM Scheduling Experts• Licensed Architects• Professional Engineers	<ul style="list-style-type: none">• Certified Public Accountants• Certified Business Appraisers• Certified Fraud Examiners• Chartered Financial Analysts• Quantity Surveyors• Certified Internal Auditors• Certified Management Accountants	<ul style="list-style-type: none">• Real Property Appraisers• Real Estate Brokers• LEED Certified

Our testimony credentials, combined with our experts' industry experience, provides our clients with innovative thinking and "best practices" gained from working on more than 5,000 construction projects in over 30 countries in a variety of industries.

Construction Advisory Service Offerings

Our team of construction and financial/accounting experts offer clients a comprehensive suite of construction advisory services that span the entire construction project lifecycle, addressing both the Financial & Accounting and Project Management disciplines. The chart below provides an overview of Navigant’s Construction Advisory Service offerings.

Pre-Construction Services		
<ul style="list-style-type: none"> • Feasibility studies • Budget forecasting • Cash flow projections • Develop cost accounting systems & controls • Financial condition reviews 	<ul style="list-style-type: none"> • Project evaluation and monitoring • Disputes prevention • Program management • Bid reviews • Prepare program schedules 	<ul style="list-style-type: none"> • Project controls development • Pre-construction studies • Policies and procedures reviews • Develop procurement procedures • Contract development
Construction Oversight Services		
<ul style="list-style-type: none"> • Contract cost audits • Special purpose audits • Financial fact-finding • Analysis of labor inefficiency and impact • Cost determination and allocation • Recovery of general & administrative expenses • Cost estimating • Pay application reviews 	<ul style="list-style-type: none"> • Operational analysis • Management reporting • Reporting accuracy reviews • Change order management and pricing • Cost-to-complete analysis • Productivity analysis • Risk assessments • Information management • Coordinate occupancy 	<ul style="list-style-type: none"> • Project control reviews • Schedule reviews and updates • Compliance reviews • Contract administration • Contractor oversight • CPM scheduling analysis • Time impact analysis • Errors and omissions reviews • Claims analysis • Standard of care assessments
Construction Close-Out Services		
<ul style="list-style-type: none"> • Payment reconciliations • Close-out audits • Economic damages studies • Liquidated damages 	<ul style="list-style-type: none"> • Contract compliance review • Claims mitigation • Contract closeout negotiations 	<ul style="list-style-type: none"> • Dispute Resolution • Liability assessment • Assist with litigation process • Expert witness testimony

When disputes or challenges arise, clients rely on Navigant Consulting for insightful analysis of technical, schedule and cost issues, our knowledge of the industry standards of practice, and effective expert testimony and litigation support services. Our work focuses on clearly identifying the root causes and responsibility for changes, delay, acceleration, disruption and other events, and quantifying the economic damages when appropriate. Our involvement enhances our clients’ decision-making capabilities regarding available dispute resolution options and can significantly reduce their financial risk and exposure.

Schedule Analysis

Our professionals are experts in the use of CPM schedule and delay analysis in the evaluation and resolution of claims. We have extensive experience in preparing and analyzing as-planned and as-built schedules, and we use these analytical tools to evaluate a project’s critical path. Our analysis focuses on an objective assessment and effective quantification of project impacts, and our summary of project issues and delays provides clients with a realistic assessment of potential liability.

Cost and Damages Analysis

Our accounting and financial professionals have performed numerous construction contract audits and project control reviews for improper contract accounting, including the misappropriation of costs to contracts, misallocation of overheads, and the inclusion of unallowable costs. We have extensive experience in the pricing of claims, including field and home office overhead, cost escalation, equipment costs, and extra work, and can help our clients quantify the economic impacts attributable to a delayed or troubled project, including lost profits and increased costs claims, among others.

Standard of Care and Defective Construction Analyses

Our architectural and engineering professionals have performed numerous analyses related to the design of a project and have offer expert opinion on the professional standard of care. We have extensive experience in the analysis of the completeness, coordination and accuracy of the design drawings. Our expert opinions are derived from not only a analysis of the drawings bit from a change order, RFI and constructability analyses. Our standards of care and defect analyses are coordinated with our schedule and disruption analyses as well as our damage analyses to provide a comprehensive analysis of a potential claim.

Litigation Support/Expert Witness Testimony

While the focus of our practice is on the avoidance or early resolution of disputes, for those matters that do go to arbitration or litigation our professionals offer substantial litigation support expertise. We have extensive experience working with counsel in all phases of the litigation process, including discovery assistance, participation in strategy sessions, and review of the opposing expert's analysis. Many of our senior professionals have significant expert testimony experience in a wide range of venues, from federal and state courts to international and domestic arbitrations, mediations, and special administrative hearings.

Navigant has assisted on construction management issues and in the analysis and preparation of numerous claims involving a wide range of construction projects. We have worked for owners, architects, engineers and contractors and have analyzed large and small construction projects, including the following examples:

- | | |
|--|--|
| <input type="checkbox"/> Airports | <input type="checkbox"/> Museums |
| <input type="checkbox"/> Chemical Plants | <input type="checkbox"/> Office Buildings |
| <input type="checkbox"/> Cogeneration Facilities | <input type="checkbox"/> Parking Garages |
| <input type="checkbox"/> Condominiums | <input type="checkbox"/> Pipelines |
| <input type="checkbox"/> Convention Centers | <input type="checkbox"/> Ports / Terminals |
| <input type="checkbox"/> Correctional Facilities | <input type="checkbox"/> Power Plants |
| <input type="checkbox"/> Dams | <input type="checkbox"/> Railroad Facilities |
| <input type="checkbox"/> Hazardous Waste Remediation | <input type="checkbox"/> Schools / Universities |
| <input type="checkbox"/> Health Care Facilities | <input type="checkbox"/> Ship Building and Repair |
| <input type="checkbox"/> Highways & Bridges | <input type="checkbox"/> Sporting Complexes |
| <input type="checkbox"/> Hotels / Casinos | <input type="checkbox"/> Subway Construction |
| <input type="checkbox"/> Housing Developments | <input type="checkbox"/> Synthetic Gas Plants |
| <input type="checkbox"/> Landfills | <input type="checkbox"/> Tunnels |
| <input type="checkbox"/> Libraries | <input type="checkbox"/> Warehouses |
| <input type="checkbox"/> Military Facilities | <input type="checkbox"/> Wastewater Treatment Plants |

Through our work on numerous engagements, our personnel have gained significant experience working with records typically found on construction projects, including design data, bids and estimates, home office accounting records, field job cost records, change order pricing data, quantity and manpower reports, production productivity studies, scheduling data and many other documents. By careful analysis of these records, we help counsel and client representatives identify and organize the pertinent information needed to resolve the issues that frequently arise on construction disputes.

Navigant's extensive experience in construction management and the analysis of construction claims, combined with many of our professionals' actual field construction experience, allows us to offer the following to our clients:

- * An in-depth understanding of project management, cost control, and scheduling methods employed by a wide range of construction contractors.
- * A structured and highly detailed approach to the analysis and resolution of construction contract disputes.
- * A comprehensive understanding of the litigation process, with sensitivity to the dual role we serve as both technical advisor to counsel and expert witness.

Because the Navigant team is comprised of highly experienced professional engineers, construction managers, and certified public accountants, we are fully able to assess all aspects of the claims and perform fully integrated cost and schedule analyses.

Seasoned, experienced, Navigant professionals bring a valuable technical balance to the claims analysis process. We combine engineering, construction, accounting, and financial viewpoints to provide the following benefits:

- * Clear identification of the root causes of construction changes, delays, accelerations, disruptions, and other events -- together with the quantification and allocation of relevant costs including:
 - Examination and analysis of original designs, project bids, budgets, and contractor productivity.
 - Determination of the costs and schedule impacts of changed circumstances, such as change, delay, disruption, acceleration, and contract termination.
 - Contract renegotiation (change orders or conversions from one type of contract to another).
- * Coordination and effective communication with construction field personnel, contractor's management, and other technical experts.

Our Capabilities Cover All Phases of Construction Claims Evaluation

Navigant professionals are experts in determining and assessing supportable opinions as to the reasonableness and equity of contract adjustments, as well as in evaluating links between recoverable damages and entitlements. Establishing the link between the cause of the change (or delay) and the resultant impact is vital to the effective resolution of entitlement, damage, and delay questions. The capabilities of Navigant's professionals include:

- * **Familiarity with all types and uses of documents** -- Navigant professionals understand and work regularly with construction documentation, including: design data, drawings, specifications, contracts, bids, budgets and estimates, home office and consolidated operations accounting records, field/job cost records, shop drawings, change orders, quantity and manpower reports, production-productivity studies, scheduling data, daily reports, etc. We also work with technical documents such as soil reports and testing laboratory reports.
- * **Efficient identification, accumulation, and management of data** -- With database and computer systems specialists who know construction documentation, the litigation process and the mechanics of document management, data collection, and review is both efficient and effective. Extensive prior experience also enables our professionals to identify documents that are critical to the issues in dispute. Navigant can prepare computerized document chronologies or databases to assist counsel in managing the voluminous quantity of documentation and information produced on a typical construction project.
- * **Innovative schedule analysis** -- Navigant's professionals are experts in schedule analysis, including the use of CPM to identify activity duration, logic deviations, and their resulting schedule impact. In addition, critical path analysis is applied to isolate delay impact in order to determine which parties (e.g., owner, designer, general contractor, subcontractors, and suppliers) are responsible.
- * **Effective cost growth analysis** -- Navigant professionals are experienced in cost analysis, including the determination and detailed review of cost overruns and underruns. In analyzing original project estimates, our professionals review and analyze the original design and project-related activities of the design team. An understanding of the assumptions used to formulate original bids and budget amounts by contract line item and work area are key to identifying and evaluating potential areas of project overruns. A key element to understanding the extent of project cost overruns involves analyzing the total costs incurred by the contractor, including direct, indirect, and other costs. A comparison of the original bid, plus change orders, to the actual costs incurred, allows Navigant to fully determine cost overruns by work area and the nature of the cost.
- * **Work-in-time impact analysis** – used to determine responsibilities and ultimate impact on the project – includes analyzing or developing original, as-planned schedules, developing or reviewing as-built schedules, and comparing the two in an effort to determine the events or causes for differences. Navigant's extensive experience in reviewing, understanding, and analyzing original shop drawings and subsequent specification revisions, as well as change order analysis, is a key element in performing the work-in-time impact analysis. Approaches utilized include:
 - As-planned CPM schedules
 - Time-scaled CPM logic diagram preparation and control
 - Resource and/or cost-loaded schedules
 - Time impact analysis
 - Interface analysis
 - Schedule realism evaluation and general CPM schedule consulting
 - Simulation of schedules absent imposed delays ("but for" analysis)
 - Simulation of as-planned impacted schedules for acceleration impacts
 - Sensitivity analysis of a project schedule to a given delay or delays by insertion of event-by-event occurrences

- * **Closely coordinated cost and schedule analysis** -- Navigant's combination of engineering, construction, accounting, and financial skills ensures the complete analysis of cost and schedule issues. In situations where both cost and schedule analyses are required, the aforementioned skill combinations guarantee the close coordination that is critical to the success of the analysis.
- * **Extensive experience in support of the resolution process** -- Navigant's extensive experience supporting counsel in the dispute resolution process includes: assistance in determining resolution strategies, preparing or responding to interrogatories and discovery requests, preparing for the questioning and cross-examining of expert witnesses, preparing reports and exhibits for trial or settlement negotiations, and presenting expert testimony.
- * **Sophisticated delay and disruption damage analysis** -- Navigant's professionals have extensive experience in the evaluation of contractual and performance issues for liability, responsibility, and cost impact.
 - **Productivity costs:** Damages may be comprised of direct costs, indirect costs, and consequential damages. Therefore, detailed damage assessments are made, as appropriate, quantifying loss of efficiency caused by delay, acceleration, disruption, differing conditions, or other impacts. Productivity studies typically include establishing "benchmarks" for measuring inefficiencies, calculating labor inefficiencies, and evaluating the causes for these inefficiencies. Our professionals understand the factors that impact productivity (such as trade stacking, crew size, overtime, weather, errors and omissions, etc.) and are skilled at using contractor records to establish or evaluate the cause of labor overruns.
 - **Direct costs:** Direct costs are analyzed as they relate to disruptions beyond the contractor's control. Equipment ownership and operating costs, as well as purchased equipment and materials costs, subcontractor costs, and equipment rentals, are also examined.
 - **Indirect costs:** Indirect field costs and home office overhead are analyzed as they relate to delay. Navigant has significant experience in the determination of daily rates for "unabsorbed" home office costs.
 - **Consequential damages:** Industry standards and relevant case law are used to determine recoverability of consequential damages. Damages related to extended overhead, lost profits, lost bonding capacity, etc., are fully analyzed as well.

Recognized expert witness testimony -- Navigant's analyses of schedules and costs resulting from changed conditions and related circumstances have been presented as testimony in civil proceedings and before arbitration panels and government administrative boards. Navigant has provided technical experts in the areas of construction management, accounting, design standards of care, responsibilities for construction safety, scheduling, and engineering. As experts in the analysis of all categories of construction costs, including materials and small tools, wages and salaries, equipment, overhead, and general and administrative expenses, Navigant's professionals are recognized as national experts on the costs of delay and the cost of capital (interest). In addition, the firm's work has been used extensively in settlement discussions. Our professionals have provided expert witness testimony in construction litigation proceedings as well as in construction arbitration proceedings. Our technical expertise in such proceedings includes the assessment of constructability, completeness of drawings and specifications, construction means and methods, mitigation efforts, schedule logic, contract administration, cost and schedule control, and various other elements of project management.

PROPOSER AFFIRMATION AND DISCLOSURE

The Lead Firm or Joint Venture (“Proposer”) acknowledges that by signing this Statement of Qualifications, that it affirms, understands, and will abide by the requirements of Executive Order 2010-09S issued by Ohio Governor Ted Strickland. If awarded a Contract, the Proposer affirms that both the Proposer and its Consultants shall perform no services requested under the Agreement outside of the United States. The Executive Order is available at the following Web site: <http://www.governor.ohio.gov/Default.aspx?tabid=1495>.

The Proposer shall provide the locations where services under the Contract will be performed in the spaces provided below or by attachment. Failure to provide this information as part of its Statement of Qualifications will cause the Proposer to be deemed non-responsive and no further consideration will be given to its Statement of Qualifications. If the Proposer will not be using Consultants, indicate “Not Applicable” in the appropriate spaces.

1. Principal business location of the Proposer:

140 Sherman Street
Address

Fairfield, CT 06824
City, State, Zip

2. Location where services will be performed by Proposer:

140 Sherman Street
Address

Fairfield, CT 06824
City, State, Zip

Locations where services will be performed by Consultants:

Address

City, State, Zip

Address

City, State, Zip

Address

City, State, Zip

3. Location where state data will be stored, accessed, tested, maintained, or backed-up, by Proposer:

140 Sherman Street
Address

Fairfield, CT 06824
City, State, Zip

Locations where state data will be stored, accessed, tested, maintained, or backed-up by Consultants:

Address

City, State, Zip

Address

City, State, Zip

Address

City, State, Zip

I. AUTHORIZED REPRESENTATIVE
The foregoing is a statement of facts.

35. SIGNATURE



36. DATE
4/18/2011

37. NAME AND TITLE
Stephen Pitaniello

STATEMENT OF QUALIFICATIONS

1. PROJECT NUMBER (If any)
DAS-11D888

PART II – GENERAL QUALIFICATIONS

(If a firm has branch offices, complete for each specific branch office seeking work.)

2a. FIRM (OR BRANCH OFFICE) NAME Navigant Consulting, Inc				3. YR ESTABLISHED 1983	4. FTID NUMBER
2b. STREET 140 Sherman Street, 4th Fl				5. OWNERSHIP	
				a. TYPE Corporation	
2c. CITY Fairfield	2d. STATE CT	2e. ZIP CODE 06824	2f. COUNTY Fairfield County	b. EDGE STATUS Non-Certified	
6a. POINT OF CONTACT NAME AND TITLE Stephen Pitanello, Managing Director			6b. PRESIDENT/CEO Julle Howard / William Goodyear		7. NAME OF FIRM (If Block 2a is a branch office.)
6c. TELEPHONE NUMBER 203-319-6900		6d. E-MAIL ADDRESS spitanello@navigant.com			
9a. FORMER FIRM NAME(S) (If any) Metzler Group				8b. YR ESTABLISHED 1983	

9. EMPLOYEES BY DISCIPLINE				10. PROFILE OF FIRM'S EXPERIENCE AND ANNUAL AVERAGE REVENUE FOR LAST 5 YEARS		
a. Function Code	b. Discipline	c. No. of Employees		a. Profile Code	b. Experience	c. Revenue Index Number (see below)
		(1) LICENSED	(2) NON-LICENSED			
02	Administrative		528		Construction Consulting	15
	Construction Schedule, Engineering & Architectural Consultants (USA)	17	41		Other Industry Consulting	15
	Construction Finance Consultants (USA)		29			
	Other Consultants – Non Construction		1,761			
Total		17	2,359			

11. ANNUAL AVERAGE PROFESSIONAL SERVICES REVENUES OF FIRM FOR LAST 2 YEARS <i>(Insert revenue index number shown at right)</i>		PROFESSIONAL SERVICES REVENUE INDEX NUMBER			
a. Work for this Contracting Authority	1	1. Less than \$50,000	6. \$400,000 to less than \$500,000	11. \$900,000 to less than \$1,000,000	
b. Other State Work (see instructions)	13	2. \$50,000 to less than \$100,000	7. \$500,000 to less than \$600,000	12. \$1,000,000 to less than \$2,000,000	
c. Total State Work	13	3. \$100,000 to less than \$200,000	8. \$600,000 to less than \$700,000	13. \$2,000,000 to less than \$5,000,000	
		4. \$200,000 to less than \$300,000	9. \$700,000 to less than \$800,000	14. \$5,000,000 to less than \$10,000,000	
		5. \$300,000 to less than \$400,000	10. \$800,000 to less than \$900,000	15. \$10,000,000 or greater	

12. AUTHORIZED REPRESENTATIVE The foregoing is a statement of facts.	
a. SIGNATURE 	b. DATE 4/18/11
c. NAME AND TITLE Stephen Pitanello, Managing Director	

Provide a separate Part II form for each firm or branch office participating on the proposed project team.